# IMPLEMENTATION OF BEST CORPORATE PRACTICES REPORT

# **GRUPO AVAL ACCIONES Y VALORES S.A.**



# MAIN LEGAL REPRESENTATIVE:

Luis Carlos Sarmiento-Gutierrez

LEGAL REPRESENTATIVE DESIGNATED FOR DELIVERY OF THE IMPLEMENTATION REPORT:

Diego Rodriguez-Piedrahita

**PERIOD OF THE REPORT:** Year 2018

DATE OF THE REPORT:

January 31, 2019

# INTRODUCTION

The implementation of recommendations of the new Code for Best Corporate Practices in Colombia, shall be reported by issuers to the Financial Superintendence of Colombia (SFC) through the herein Report on Implementation of Best Corporate Practices.

The objective of this report is to inform the stock exchange about the implementation, or not, of the recommendations included in the Code for each issuer. For such purposes, each recommendation has three boxes corresponding to the answers YES, NO, and N A, as well as a space to complement the answer as follows:

If answer is affirmative, issuer shall briefly describe the manner in which it has carried out the implementation. If answer is negative, issuer shall explain the reason for not implementing such recommendation.

Answer N.A., shall only be provided by the issuer in cases where it has not been possible to adopt a recommendation due to legal reasons. In such event, issuer shall fully describe the regulation that prevents the adoption of a particular recommendation.

Since some recommendations include a series of detailed aspects, it is important to note that these shall be understood as implemented if all aspects are complied with, except if the reason for not implementing some of them has a legal basis, this fact shall be pointed out.

Each recommendation includes a box to indicate the implementation date for the first time. There is an additional box in order to register modification dates.

Finally, when due to its nature, issuer does not have a specific body referred to under the recommendation, it shall be understood that such recommendation refers to an equivalent body within the entity or to a body performing similar tasks.

## I. RIGHTS AND EQUAL TREATMENT TO SHAREHOLDERS.

#### Measure No. 1. Equal Treatment Principle.

**1.1.** The corporation gives equal treatment to all the shareholders who have similar shares and conditions, without granting access to privileged information to some shareholders above others.

1.1. Measure implementation	YES	Χ	NO	N/A	

YES. Briefly Indicate: The corporation has issued Ordinary Shares and Shares with Preferential Dividend that grant equal treatment to all shareholders according to the legal and statutory rights that these types of shares grant their holders. Any information of the Corporation that is relevant by its nature and pursuant to applicable regulations is informed to the market through the Integral Information System of the Stock Market (SIMEV, in Spanish), the Relevant Information System, the Electronic Data Gathering, Analysis, and Retrieval System (EDGAR) managed by the U.S. Securities and Exchange Commission and the Corporation's Internet web site. Additionally, article 42 of the By laws sets forth the duty of the Company of giving the same treatment to petitions, claims and information to its shareholders regardless of the amount of their shares as well as to its investors regardless of the amount of their investments, establishing specific mechanisms ensuring equitable treatment to shareholders and investors. Likewise, article 42 of the By laws is further developed by the Company's Corporate Governance Code that states, among other rights of the shareholders, the right to equitable treatment and to be provided with the same information, with the same amount of detail and within the same time frame and timeliness with the purpose of protecting their rights.

NO. Explain

NA. Describe the regulations that prevent the adoption of the recommendation.

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. (External Circular) 028 of 2014.
Modification Date	

**1.2.** The Board of Directors has approved concrete procedures to determine the corporation's ways to relate to the different types of shareholders, regarding matters such as: access to information; answer to information requests; communication channels; interaction between the shareholders and the corporation, its Board of Directors, and the remaining managers.

1.2. Measure implementation	YES	x	NO	
YES. Briefly Indicate: Grupo Aval ha	as a spe	ecific proced	dure approved by	its Board of
Directors defining the practices of the	Corpora	tion for its r	elationships with	the investors
of the corporation (shareholders and in	voetore	in fixed inco	nma sacuritias) a	nd regarding

Directors defining the practices of the Corporation for its relationships with the investors of the corporation (shareholders and investors in fixed income securities), and regarding to access to information, resolution of information requests and communication channels, among other issues. Communication channels arranged to attend investors

are disclosed at the company's	website: www.grupoaval.com
NO. Explain	
NA. Describe the regulations the recommendation.	that prevent the adoption of
Implementation Date	The Corporation has a procedure to provide attention to shareholders and investors prior to September 30, 2014 date in which the E.C. 028 of 2014 was issued. However, to address the recommendation of the New Country Code, such procedure was subject to the approval of the Board of Directors after such date.
Modification Date	

## Measure No. 2. Information about Shares

**2.1.** Through its web site, the corporation informs the public, in a clear, precise, and comprehensive way, the different types of shares issued by the corporation, the quantity issued per type, and the quantity of shares reserved, as well as the rights and obligations inherent to each type of share.

2.1. Measure implementation	YES	x	NO	N	A
YES. Briefly Indicate: The web indicates the different of class's sha for each class and the amount of sh for each class of shares through do By laws and regulations of the Corpo	res issued b nares, as we ocuments su	y the C ell as t	Corporation, the he rights and o	e amount of sobligations in	shares herent
NO. Explain					
NA. Describe the regulations that the recommendation.	prevent the	adop	tion of		
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	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

## Measure No. 3. Non dilution of Equity.

**3.1.** In transactions that may cause the dilution of the capital of minority shareholders (i.e. a capital increase with a waiver of preemptive rights in the subscription of shares, a merger, a segregation (spinoffs), among others), the corporation will explain them to the shareholders in detail through a previous report of the Board of Directors. Such a report will contain the opinion, about the terms of the transaction, of a renowned external independent advisor appointed by the Board of Directors (fairness opinion). These reports will be made available to the shareholders before the Assembly, within the terms for the exercise of inspection rights.

				P	Page
3.1. Measure implementation	YES	x	NO	NA	
YES. Briefly Indicate: In the event has been decided without being s submitted that decision for the co providing the information required operations such as those mention segregations carried out in 2011) supported its decision in the expert of NO. Explain	subject to nsideration for such oned in the , the Sha	preferentia n of the G purpose. Ir ne measur areholders	I rights, the Corp eneral Sharehold n addition, in the e (the last ones Meeting of Grup	poration has ers Meeting past, when being the po Aval has	
NA. Describe the regulations that the recommendation.	prevent tl	ne adoptior	n of		
	Recom	mendation i	mplemented prior t	to September	

Implementation Date	30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

# Measure No. 4. Information and Communication with Shareholders.

**4.1.** The corporation has an corporate web site in Spanish and English, with a link of Corporate Governance, or of relations with shareholders and investors, or equivalent. It will include financial and non-financial information in the terms proposed by recommendations 32.3 and 33.3. Furthermore, under no circumstance, it will include the corporation's confidential information, or that relative to company secrets, or any other whose disclosure could be used against the corporation.

4.1. Measure implementation	YES	X	١	10	NA
<b>YES. Briefly Indicate:</b> The corporation has a corporate Web page in Spanish and English languages containing, among other things, links to issues of corporate governance and relationships with shareholders and investors that substantially include financial and nonfinancial information to which such recommendations refer.					
NO. Explain					
NA. Describe the regulations that prevent the adoption of the recommendation.					
Implementation Date					or to September
	and su	pplement	ed in 20	015 as t	E.C. 028 of 2014 he result of the endations of the

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	New Country Code.
Modification Date	

**4.2.** The corporation has permanent-access mechanisms targeted exclusively to shareholders, such as a web link (only for them), or an office devoted to the relations with shareholders and investors, periodical information sessions, among others. These spaces should permit them state their opinions, concerns or suggestions on the corporation's development, or about their condition as shareholders.

4.2. Measure implementation	YES	X	NO	NA	
YES. Briefly Indicate: The Corpora shareholders and investors in fixed in					
link to information referring to differe				1 0	
contact the Corporation through th					
addresses the queries or suggesti					

contact the Corporation through the Department of Relations with Investors that addresses the queries or suggestions received from its shareholders about the development of the Corporation or regarding their condition as shareholders and carries out quarterly performance presentations (via webcasts) to which its shareholders, investors and stakeholders have access.

NO. Explain

NA. Describe the regulations that prevent the adoption of the recommendation.

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

**4.3.** The corporation organizes events to present quarterly results to its shareholders and to market analysts. These may be in person or through distant-communication media (conference, video conference, etc.).

4.3. Measure implementation	YES	x	NO	NA
YES. Briefly Indicate: Annually, the including quarterly presentations of re- has access (via webcasts), includin calendar of events may be consulted periodic calls of results, the sane are together with instructions to participate	esults wit ng share at the C announc	h access t holders, ir orporation's	o which any intenvectors and a sweb page. Fo	erested party nalysts. The r the case of
NO. Explain				
NA. Describe the regulations that proof the recommendation.	revent th	e adoptior	1	
	-			

Implementation Date

Recommendation implemented prior to September

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	30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

4.4. The corporation organizes or takes part in presentations, events, or fora on fixed-yield instruments, mostly addressed to debt-security investors and market analysts. These events offer updates on the issuer's business indicators, the management of its liabilities, its financial policy, its ratings, its behavior concerning covenants, etc.

4.4. Measure Implementation	YES	X	NO	NA
<b>YES. Briefly Indicate:</b> The Corporation attends a number of events of this nature on an annual basis. As part of the dynamics of such events, meetings are held with debt securities investors (one-on-one meetings) and with market analysts wherein information on the developments at the Corporation is updated.				
NO. Explain				
NA. Describe the regulations that prevent the adoption of the recommendation.				
Implementation Date				ior to September C. 028 of 2014

4.5. The corporation's bylaws provide that a shareholder or group of shareholders, representing at least five percent (5%) of the capital, may request the performance of Specialized Audits on matters other than those pertaining to the audits carried out by the corporation's Statutory Auditor (Revisor Fiscal). Depending on its capital structure, the corporation may determine a proportion below five percent (5%).

**Modification Date** 

4.5. Measure Implementation YES NO X NA
YES. Briefly Indicate:
<b>NO. Explain:</b> The Corporate Governance Code states that shareholders representin at least fifteen percent (15%) of the company's outstanding shares, as well as investor in debt securities owning at least twenty-five percent (25%) of the total of commercia securities issued by the Corporation, may hire at their own cost and under the responsibility, specialized audits when they have grounded doubts regarding th quality, reliability and legality of the financial statements disclosed by the company t the authorities and to the general public, about the company's internal control or on th control exercised by the Auditor.
NA. Describe the regulations that prevent the adoption of the recommendation.
The possibility of requesting specialized audit

Implementation Date	The possibility of requesting specialized audits under the terms established by the Corporation exists prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
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Modification Date	

4.6. For the exercise of this right, the corporation has a written procedure that specifies:

4.6. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The Corporation's Corporate Governance Code has a clear procedure that states the requirements for requesting a Specialized Audit, the manner of designating who is going to perform it and who should assume the cost of such Audit. Likewise, it states the specific time periods for the legal representative of the Corporation to answer the request in writing within the 15 business days following the receipt of the latter. In the event that the Legal Representative rejects the request, it will correspond to the Board of Directors to make a final decision on the request, for which purpose it shall have a term of 15 business days.					
NO. Explain:					
NA. Describe the regulations that prevent the adoption of the recommendation.					
Implementation Date	under exists	the terms	s establis ptember	shed by th	cialized audits le Corporation late of issuance

## Measure No. 5. Management acts before change of control transactions

Modification Date

**5.1.** The members of the Board of Directors and of the senior management have agreed expressly, in their letters of acceptance or contracts, that as soon as they learn of a take-over bid or other relevant transactions, such as mergers or segregation (spinoffs), there will be periods during which they will not negotiate, directly or indirectly through a third party, any shares of the corporation.

5.1. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: Each membrane Management of the Corporation has the main applicable restrictions that of confidential and privileged infor negotiating securities issued by the the confidential or privileged info performance of their duties or carryin regulations of the stock market, as directly or indirectly any securities is by the Board of Directors with respectively require so due to their significance results.	executed regulate the mation and Corporation rmation of ong out any well as of sued by the ct to carryi	a letter he stock ad estab on, direc f the C other ad committin he corpo	of commit market, p lishes the ctly or indi corporation ctivity or bo og themse oration dur	tment rer particularl commit irectly, m h known ehavior t elves not ring the to	ninding them ly on the use tment of not laking use of a during the preaching the to negotiate erms defined
NO. Explain:					
NA. Describe the regulations that the recommendation.	prevent th	e adopt	ion of		

Implementation Date	The execution of the Letter of Commitment was implemented in year 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

## Measure No. 6. Relationships between the corporations belonging to the Conglomerate

Modification Date

**6.1.** Without prejudice to the independence of every single company of the conglomerate and to the responsibilities of its management bodies, the conglomerate has an organizational structure that defines for the three (3) governance levels (Shareholders Assembly, Board of Directors, and senior management), the key bodies and individual positions and the relations between them. Such a structure is public, evident, and transparent; it determines clear responsibility and communication channels; it facilitates the conglomerate's strategic direction, and its effective supervision, control, and management.

6.1. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> In addition to its Code of Corporate Governance, Grupo Aval has a Reference Framework of Institutional Relations approved by its Board of Directors, establishing an organizational structure defining the key bodies and job positions for the Corporation and for its main subordinate institutions; the criteria applicable to their relationships, lines of responsibility and communication, with the objective, among others, of facilitating the effective strategic orientation, supervision, control and effective management of the Corporation and its subordinates. Such					
document has a public nature and is available at the Corporation's web site. NO. Explain:					
NA. Describe the regulations that prevent the adoption of the recommendation.					
	Implem	ented in	the Code of	Corpor	ate Governance
Implementation Date	prior to	year 20	15 and com	plement	ed adopting the New Country

6.2. Under the previous provision, the holding company and its most important subordinates have defined a framework for institutional relations through the subscription of an agreement. Such an agreement is public, has been approved by the Board of Directors of each of the companies, and regulates the issues mention on recommendation 6.2.

6.2. Measure Implementation	YES	X NO	NA

**YES. Briefly Indicate:** In addition to its Corporate Governance Code, the Company defined a Reference Framework of Institutional Relations approved by its Board of Directors regulating the issues stated under recommendation 6.2. Such document has a public nature and is available at the Corporation's web site.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation.

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

# Measure No. 7. Conflict Resolution.

**7.1.** Except for the disputes between shareholders, or between shareholders and the corporation or its Board of Directors that by explicit legal mandate must be settled necessarily before the ordinary jurisdiction, the corporation's bylaws include conflict-resolution mechanisms such as direct agreements, amicable composition, settlement, or arbitration.

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7.1. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The By I clause for purposes of solving a between the same and the Corp its liquidation.	ny differences	that may	y arise be	etween sł	nareholders or
NO. Explain:					
NA. Describe the regulations t the recommendation.	hat prevent t	he adopt	ion of		
Implementation Date					r to September . 028 of 2014.

## **II. GENERAL SHAREHOLDERS MEETING**

#### Measure No. 8. Functions and Competence.

**Modification Date** 

**8.1.** Besides other functions assigned to the General Assembly of Shareholders by the legal framework, the bylaws explicitly confer the functions of the General Shareholders Meeting mentioned on recommendation 8.1. and emphasize their exclusive and non-delegable nature

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8.1. Measure Implementation	YES	x	NO		NA
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YES. Briefly Indicate: In an extraordinary meeting of the shareholders effected on December 21, 2015, the Company modified its by-laws to include as part of the specific responsibilities of the Shareholders' Meeting the one referred to in Recommendation 8.1.
As a result of the foregoing, the Corporate By laws (Art. 19) establish as a duty of the Shareholders' Meeting: To approve the general policy of appointments and remuneration of the Board of Directors and to approve the acquisition, sale or encumbrances of assets and the segregation operations, also known as segregation, whose amount exceeds twenty-five percent (25%) of the total assets of the Corporation, calculated with respect to its separate financial statements of the immediately preceding fiscal year.
By adding these responsibilities as part of the duties of the Shareholders' Meeting

By adding these responsibilities as part of the duties of the Shareholders' Meeting without any possibility for the shareholders to delegate these to any other corporate body, such responsibilities are considered exclusive and non-delegable duty of the Shareholders' meeting.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation.

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

## Measure No. 9. General Shareholders Meeting Regulations

**9.1.** The corporation has a regulation for the General Assembly of Shareholders, which set up any tasks within its competence. They range from its meeting calls, to the preparation of the information intended for shareholders, their attendance, the development and exercise of their political rights, so that they are fully aware about the regime that governs the Assembly's sessions.

9.1. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The Corpora Meeting regarding the matters per information that the shareholders exercise of the political rights of the Corporation's web site.	ertaining th should re	ereto, ceive,	including attendanc	refere e, dev	nces to calls, elopment and
NO. Explain:					
NA. Describe the regulations that the recommendation.	prevent the	e adopt	ion of		

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

#### Measure No. 10. Meeting Summons

**10.1.** To ease the shareholders' exercise of their information rights, the bylaws provide that the meeting call for the ordinary General Assembly of Shareholders must take place no less than thirty (30) common days in advance; in the case of the extraordinary meetings, the call will take place with at least fifteen (15) common days of anticipation. This will be without prejudice to the legal terms set forth for company restructuring (e.g. mergers, segregation (spinoffs), or transformations).

10.1. Measure Implementation	YES	NO	x	NA
YES. Briefly Indicate:				
NO. Explain: The Corporation dee				11 2 0
the law, the By laws and its Co				
adequate disclosure of the calls to promoting the exercise of the right				
development of the same it attends				
the matters subject matter of the cal				
NA. Describe the regulations that	prevent the a	doption of		
the recommendation.				

Implementation Date	Does Not Apply.
Modification Date	

**10.2.** Besides the traditional and obligatory media set forth within the legal framework, the corporation ensures the widest communication and publicity for the meeting call. This will be done by using e-media, such as the corporate web site, individual alerting e-mails, and even the social networks if deemed appropriate.

10.2. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: The Corporat the calls to General Shareholders Me		s use of i	its corpo	rate web f	or disclosing
NO. Explain:					
NA. Describe the regulations that p the recommendation.	prevent th	e adopti	on of		

NΔ

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

**10.3.** For increased transparency during the decision-making process of the General Assembly, besides its Agenda, stating point by point the subjects for discussion, the corporation ensures that simultaneously with the meeting call, or at least fifteen (15) common days before the meeting, the shareholders receive the Agreement Proposals that the Board of Directors will submit to the General Assembly of Shareholders concerning each of those points.

YES

10.3. Measure Implementation

NO

YES. Briefly Indicate. NO. Explain: The corporation complies with all applicable regulations for exercising the right of inspection. Additionally, it makes available for its shareholders within 15 business days prior to the Ordinary sessions of the General Meeting, the following information in its web page: (i) Summons to Shareholders Meeting and detailed agenda, (ii) Financial information and relevant documentation for making decisions by the General Shareholders Meeting, including when applicable, the Project for the distribution of profits, (iii) When the election of the Board of Directors forms part of the agenda, list of candidates proposed by the shareholders to form part of such body, in the event that such information is known prior to the Meeting and, (iv) Any other relevant information for purposes of the Meeting, provided that the same is available. NA. Describe the regulations that prevent the adoption of the recommendation.

Implementation Date	Does Not Apply.
Modification Date	

**10.4.** The General Assembly of Shareholders will analyze and approve the corporation's segregation (spinoffs) (escisión impropia) only when this subject had been included explicitly in the respective meeting call.

10.4. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The Regulation Corporation states that the segregation Meeting when such issue has been exp respective meeting.	n, may d	only be co	onsidere	ed an appr	oved by the
NO. Explain.					
NA. Describe the regulations that pre the recommendation.	event th	e adoptio	on of		
Implementation Date		ented in 20 ed by the N			ommendation

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Modification Date	
Mounication Date	

**10.5.** The Agenda that the Board of Directors is proposing features the subjects for discussion accurately. It does not permit that any significant issues become obscured under imprecise, nonspecific, overly general, or very wide expressions such as "others" or "proposals and miscellaneous."

10.5. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: The Agenda content of the issues to be addressed		2	Board of [	Directors	contains the
NO. Explain.					
NA. Describe the regulations that the recommendation.	prevent th	e adoptio	on of		
Implementation Date	Recom	mendation	implemen	ted prior to	September

I implementation Liate	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
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**10.6.** In the case of amendments to the bylaws, each article or group of articles substantially different will be voted separately. In any case, an article will be voted separately if any shareholder or group of shareholders, representing at least five percent (5%) of the corporate capital, request it during the Assembly. The shareholders will be informed of this right beforehand.

10.6. Measure Implementation	YES	X	NO		NA	
YES. Briefly Indicate: The Regulation Corporation states that in the event of voted on separately or in groups of independent matters. Additionally, a shareholder or group of shareholders, stock requests so to the Meeting.	f modific articles n article	ation of t when the will be	he By la ne same voted	aws each a e refer to s upon sep	rticle will be substantially arately if a	
NO. Explain.						
NA. Describe the regulations that prevent the adoption of the recommendation.						
	Implem	pented in 2	2015 ado	nting the rec	ommendation	
Implementation Date				ntry Code.	ommonidation	

Modification Date

**10.7** Without prejudice to the article 182 of the Code of Commerce, to strengthen and ensure the shareholders' rights of inspection and information before the Assembly, the bylaws recognize their right to propose the inclusion of one or more points for discussion within the Agenda of the General Assembly of Shareholders, regardless of the size of their stock participation. This will take place within reasonable period of time and provided that their request includes a justification. The shareholders will make such a request within five (5) common days following the publication of the meeting call.

10.7. Measure Implementation YES X		NA
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**YES. Briefly Indicate:** The Regulation of the General Shareholders Meeting of the Corporation states that without prejudice to what is set forth under articles 182 and 425 of the Colombian Code of Commerce, regarding the issues that the Meeting can address, any stockholder, independently of the size of its share interest may propose the inclusion of issues additional to those for which the Meeting was called, subject to compliance of the requirements established by such Regulation, including, the filing of a written request within five calendar days following the publication of the Summons Notice.

NO. Explain.

NA. Describe the regulations that prevent the adoption of the recommendation.

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

**10.8.** If the Board of Director refuses the request, it must reply in writing to those requests supported by at least five percent (5%) of the corporate capital, or a lower proportion as provided by the company based on its degree of ownership concentration. In such a reply, it will explain the reasons for its decision, and inform the shareholders of their right to make proposals during the Assembly, under the provisions of the abovementioned article 182 of the Code of Commerce.

10.8. Measure Implementation	YES	x	NO		NA
<b>YES. Briefly Indicate:</b> The Regulat Corporation states that once the recompliance with the conditions for the agenda, regarding the events where representing five percent or more of the with such request and provide an an same is dismissed.	luest has he introdu ere the r the capital	been re uction of equest I stock, tl	ceived ar inclusion is suppo he Board	nd upon of more rted by of Direct	verification of e items in the shareholders tors shall deal
NO. Explain.					

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NA. Describe the regulations that prevent the adoption of the recommendation.

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
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**10.9.** If the Board of Directors accepts the request, once expired the shareholders' term to propose subjects –as set forth in the preceding recommendations, a complement to the meeting call for the General Assembly of Shareholders will be published at least fifteen (15) common days before the meeting.

10.9 Measure Implementation	YES		NO	X	NA	
YES. Briefly Indicate:						
<b>NO. Explain:</b> The Corporation sh recommendation subsequently.	all conside	r the	possibility	of imple	ementing	this
NA. Describe the regulations that the recommendation.	prevent the	e adop	tion of			
Implementation Date	Door N	ot Apply	,			

Implementation Date	Does Not Apply.
Modification Date	
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**10.10.** Within the same term provided in the paragraph 10.7, the shareholders may submit new and well-grounded Agreement Proposals to matters previously included on the Agenda. For these requests, the Board of Directors will act according to the provisions of the paragraphs 10.8 and 10.9 above.

10.10. Measure Implementation	•	YES		NO		X		
YES. Briefly Indicate:								
<b>NO. Explain:</b> The Corporation recommendation subsequently.	shall c	consider	the	possibility	of	implementi	ng thi	is
NA. Describe the regulations the the recommendation.	at prev	vent the	adop	otion of				

Implementation Date	Does Not Apply.
Modification Date	

10.11. The corporation will use e-media, and particularly the institutional web site available only to shareholders, to convey to them the documents and information related to each of the points of the Agenda for the meeting.

10.11. Measure Implementation	YES		NO	X	NA	
YES. Briefly Indicate						
<b>NO. Explain:</b> The Corporation share recommendation subsequently.	II consider	the p	oossibility	of impl	ementing	this
NA. Describe the regulations that p the recommendation.	revent the	adopt	tion of			

Implementation Date	Does Not Apply.
Modification Date	

10.12 The corporation bylaws recognize the shareholders' right to request the information or clarification that they deem appropriate with enough anticipation, either through traditional channels and/or, if suitable, through new technologies, or to express in writing their questions on the subjects of the Agenda, the documentation received, or the public information issued by the corporation. Depending on the term of the corporation to call for a General Assembly of Shareholders, it will determine the period within which the shareholders will exercise this right.

10.12. Measure Implementation	YES	x	NO		NA
<b>YES. Briefly Indicate:</b> The By laws of of inspecting the books and papers of the General Meeting wherein the bal examined. Likewise, within the mech equitable treatment to shareholders, e claims and information of its sharehold well as to its investors, regardless o mechanisms ensuring equitable treat among others: the right to demand cor to be attended and informed with th period and timeliness with the purpose development of the above, the Cor establishes as part of the rights of the informed as well as the mechanisms of to Shareholders).	the Corp ance she nanisms qual trea ders, rega f the am atment to mpliance e same se of pro- de of Co the share	poration weets of the of the B treat is of ardless of the output of the constraint o	vithin 15 the end of the amount of the amount the amount of the amount of the amount of the amount of the the right	b business of the fisca (Article 42 hed regard iount of the restments. and invest Governand I and durin ts. Likewise ance of the ht to be a	days prior to al period are 2) to ensure ing petitions, ir shares, as The specific tors include, ce Code and ng the same e, during the le Company ttended and
No. Explain.					

NA. Describe the regulations that prevent the adoption of the recommendation.

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
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**10.13.** The corporation foresees that the requested information may be denied if, based on internal procedures, it may be considered: i) non-reasonable; ii) irrelevant to learn about the corporation's progress or interests; iii) confidential, which will include reserved information within the securities market; business secrets; and transactions in progress, whose success for the company will be contingent upon their secrecy; iv) any other information that if disclosed will compromise imminently and seriously the competitiveness of the company.

10.3. Measure Implementation	YES	X	NO		NA		
<b>YES. Briefly Indicate:</b> The proced investors establishes that without preju to the requests filed by Shareholders requests to provide information, the s request pursuant with internal procedu irrelevant for knowing the progress privileged within the environment of operations whose successful completi the secrecy of the negotiation; and competitiveness of the Corporation.	udice to t and Inve ame ma ures, the or intere the sto on for th	heir stat stors of y be de same c sts of t ck mark e Corpo	tutory and the Corport nied if up could be of the Corpo cet, indus pration sul	l legal ri oration, oon the deemed oration; strial se bstantia	ghts applicable in the event of analysis of the unreasonable; confidential or ecrets, ongoing illy depends on		
NO. Explain;							
NA. Describe the regulations that prevent the adoption of the recommendation.							
	lassela		0015	Car an Us			
Implementation Date			2015 adop New Cour	•	recommendation		
Modification Date							

**10.14.** When an answer provided to a shareholder may grant him some advantage, the corporation guarantees the access to that answer to the other shareholders, on a concomitant basis, according to the mechanisms set forth for that purpose, and under the same conditions.

10.4. Measure Implementation YES X NO NA

its shareholders and investors framed within the regulation of periodic and relevant
disclosure of information established under Decree 2555 of 2010, by virtue of which all
information of the Corporation and of its outstanding securities, relevant in connection with such securities or with the exercise of political rights inherent to the same, is
published through the SIMEV. Particularly, Article 5.2.4.1.5 of Decree 2555 of 2010
mentions that issuer shall disclose as relevant information, all situations related to the
issuer or its issuance, that could have been taken into account by a diligent and expert
individual at the moment of buying, selling or maintaining securities of the issuer or at
the moment of exercising its political rights.
Likewise, the Corporate Governance Code of the Company states that it is the right of
its shareholders to receive attention and being informed with the same level of detail
and during the same time and timeliness with the purpose of protecting their rights.
NO. Explain.
NA. Describe the regulations that prevent the adoption of
the recommendation.

I implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

## Measure No. 11: Regulation of Representation

**Modification Date** 

**11.1** Without prejudice to the limits set forth in the article 185 of the Code of Commerce, the External Circular 24 of 2010, and the regulations which may amend, supplement, or substitute them, the corporation does not limit the shareholder's right to be represented at the General Assembly of Shareholders, including the delegation of his vote to any other person, whether it is a shareholder or not.

11.1. Measure Implementation	YES	x	NO		NA	
YES. Briefly Indicate: The corporative represented at the General Shareh vote upon any person, regardless According to the By laws of the represented through a proxy grantee or proxies, the person or persons with meeting for which the proxy is grantee to the proxy is gr	olders Mer of wheth Corporatio d in writing who may su	eting, the er the s n (Art. stating t	us being same is a 12), the the name	able to a shareh sharehol or name	delegate their holder or not. ders may be s of the proxy	
NO. Explain.						
NA. Describe the regulations that prevent the adoption of the recommendation.						
Implementation Date					r to September	

**11.2.** The corporation minimizes the use of blank-voting representatives or those without voting instructions by promoting actively the use of a standard letter of representation that the company conveys to the shareholders or publishes on its web site. The model features the points of the Agenda and the respective Agreement Proposals, determined under the procedures previously set forth, which will be submitted to the shareholders for consideration. The purpose is that shareholders, as they deem appropriate, may instruct their representatives about their voting on each case.

11.2. Measure Implementation	YES	X	NO		NA	
YES. Briefly Indicate: The Corpor representation of shareholders durin standard templates of proxies togethe vote, which purpose is to serve as providing instructions to their proxies submitting substitute propositions re- propositions relating to such items, w NO. Explain.	g the sess er with the s a tool fo as to how garding the	ions of instructi or share they sh e differe	the Gene ons manu holders c ould vote nt items c	eral Me ual for t of the 0 , refrair of the a	eting, inclu he sense o Corporatior n from votir	ding f the n for ng or
NA. Describe the regulations that prevent the adoption of the recommendation.						
Implementation Date			2015 adop <sup>.</sup> New Coun		recommend	ation

## Measure No. 12. Attendance of other individuals different from shareholders:

**Modification Date** 

**12.1.** To revitalize the General Assembly's role in defining the corporate will, and to turn it into a much more participatory body, its regulation require that the members of the Board of Directors and particularly the presidents of the Board committees and the President of the corporation attend the Assembly to address the shareholders' concerns.

12.1. Measure Implementation	YES	X	NO		NA	
YES. Briefly Indicate: The Regula Corporation states that the President Board of Directors, including the cha Meetings to address any queries of affairs under their responsibility or requested by the Chairman of the M any of them are not be able to atten respective committee or of the Senio the queries submitted regarding the such a way that in no event their at out the Meeting.	t of the Corp airmen of it f the share to report or Meeting who d, other me or Managen matters in o	boratio s Supp holder n spec en dee mbers nent, as charge	n and remain bort Commit is that may ific aspects emed pertine of the Boar is the case me of such ma	ining tees arise of th ent. Ir d of I nay b anage	members of shall attend relating to heir work, wh the event to Directors, of e, may addr ment bodies	the the then that the ess s, in

NO. Explain.					
NA. Describe the regulations that prevent the adoption of the recommendation.					
Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.				
Modification Date					

## **III. BOARD OF DIRECTORS**

## Measure No. 13: Functions of the Board of Directors

**13.1.** The bylaws specify explicitly the functions that will not be delegated to the senior management, including the functions mentioned of recommendation 13.1.

13.1. Measure Implementation	YES		NO	X	NA	
YES. Briefly Indicate						
<b>NO. Explain:</b> The By laws of the recommendation 13.1 as non-delegative recommendation sets forth the need to	ble of tl	he Boar	d of Dire	ctors. H	lowever, suc	h

recommendation sets forth the need to carry out an amendment of the By laws so that the same <u>expressly</u> point out the 33 duties contained therein. In this respect, the Corporation does not share the scope of the recommendation 13.1 regarding the need to amend the By laws so that the duties of the Board of Directors expressly state what is recommended by recommendation 13.1. **NA. Describe the regulations that prevent the adoption of** 

the recommendation.

Implementation Date	Does Not Apply
Modification Date	

**13.2.** Without prejudice to the autonomy of the governance bodies of the subordinated companies, when the corporation acts as the holding company of a conglomerate, these functions of the Board of Directors keep a group perspective and are implemented through general policies, guidelines, or information requests that respect the balance between the interests of the holding company, those of the subordinates, and those of the conglomerate as a whole.

13.2. Measure Implementation	YES	X	NO	NA	

YES. Briefly Indicate: The Regulations of the Board Of Directors establishes that in
the events where it is applicable and deemed necessary, the Board of Directors of
Grupo Aval, in its capacity as parent company of other corporations shall perform its
duties through general policies, guidelines or requests for information seeking the
balance between the interests of the Corporation and those of its subordinate entities
as a whole. The above, without prejudice of the autonomy of the governing bodies of
the subordinate institutions of the Corporation and of the responsibility of the members
of the senior management and the administrators with regards to the ordinary course
of business.
NO. Explain.
NA. Describe the regulations that prevent the adoption of
INA. Describe the requiations that prevent the adoption of

the recommendation.

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in the year 2015 as a result of the implementation of some recommendations from the New Country Code
Modification Date	

## Measure No. 14. Regulations of the Board of Directors.

**14.1.** The Board of Directors has approved internal regulation for its organization, operation, the rights and duties of its members, its President, and its Secretary. This regulation is informed to the shareholders, and they are binding upon the members of the Board.

14.1. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: The Boa under the terms proposed by Re				0	
NO. Explain.					
NA. Describe the regulations t the recommendation.	hat prevent t	he adopt	ion of		
Implementation Date	Impler	nented in t	2015 ador	oting the re	commendation
•		sed by the			
Modification Date					

## Measure No. 15. Size of the Board of Directors

**15.1.** In its bylaws, the corporation has decided not to have alternate members in its Board of Directors.

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15.1. Measure Implementation	YES	NO	X	NA
YES. Briefly Indicate:				
<b>NO. Explain:</b> Alternate members of the Board of Directors even when they principal member. The Corporation contributes to the good operation of the	are not acting as deems that the	s replac figure	ement of its	s respective
NA. Describe the regulations that protection the recommendation:	event the adoption	on of		
Implementation Date	Does Not Apply			

# Measure No. 16. Integration of the Board of Directors

**Modification Date** 

**Modification Date** 

**16.1.** Departing from the premise that, once elected all the members of the Board of Directors act in the corporation's best interest, the corporation, enforcing the highest transparency, identifies the origin of the different members of the Board, based on the structure defined in Recommendation 16.1.

16.1. Implementation Date	YES	X	NO		NA	
<b>YES. Briefly Indicate:</b> The Corporati the Board of Directors in accordance 16.1. Such differentiation is establish and it can be identified on its Internet	e with the s hed in the	scheme Regula	defined u	inder re	ecommenda	ation
NO. Explain						
NA. Describe the regulations that p the recommendation:	prevent th	e adopt	ion of			
L						
Implementation Date			2015 adop New Coun	•	recommend e.	ation

**16.2.** The corporation has procedures, implemented through the Nomination and Compensation Committee, or some other with similar functions, which enable the Board of

Directors, based on its own dynamics and the findings of the annual assessments, reach the objectives mentioned on Recommendation 16.2.

16.2. Measure Implementation	n YES	X	NO		NA
YES. Briefly Indicate: For pur Recommendation 16.2 the Cor Remuneration of the Board Meeting.	prporation estab	lished th	ne Policy	y of Appo	pintment and
NO. Explain					
NA. Describe the regulations the recommendation:	that prevent th	e adopti	on of		
Implementation Date				oting the re htry Code.	commendation
Modification Date					

**16.3.** The Board of Directors informs the shareholders about the professional profiles deemed necessary so that the different stakeholders (mainly any controlling, significant, or institutional shareholders, any groups of shareholders or families, if there are any, and the Board itself) may identify the most appropriate candidates.

16.3. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> For purpose Corporation established the Policy of Directors approved by its General Sha Internet web page of the Corporation the Board of Directors and the proced the Board of Directors.	Appointm areholders establish	nent and s Meeting es the pr	Remune g. Such p ofiles ne	eration of policy, put ecessary fe	the Board of blished in the or structuring
NO. Explain					
NA. Describe the regulations that pr the recommendation:	revent th	e adopti	on of		
Implementation Data	Implom	ontod in C	015 odor	ting the re-	commondation

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

**16.4.** The corporation considers that the mere review of the résumés by the shareholders is not enough to decide on the candidates' fitness. Consequently, it has internal procedures to assess any legal incompatibilities and inabilities, as well as a candidate's appropriateness to the needs of the Board of Directors. These procedures evaluate a set of criteria that the candidates' functional and personal profiles must meet, and verify their compliance with some objective requirements to become a member of the Board of Directors, and some additional requisites to become an independent member.

16.4. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> For purpor Corporation established a Policy of Directors approved by its General the Corporation's web page establis of Directors and the procedures for Directors.	f Appointm Sharehold hes the pro	ent and ers Meeti ofiles nec	Remuni ing. Suc essary f	eration of t h a policy or structurin	he Board of published in ng the Board
NO. Explain:					
NA. Describe the regulations that prevent the adoption of the recommendation:					
Implementation Date				pting the rec intry Code.	commendation

**16.5.** Besides the independence requirements set forth by the Law 964 of 2005, the corporation has voluntarily adopted a more rigorous definition for this concept than that of the said law. Such definition has been accepted as a reference framework through the regulation of the Board of Directors; it includes, among other requirements to be assessed, that of the relationships or links of any kind of a candidate to become an independent member with any controlling or significant shareholders or their related parties, either domestically or abroad. Furthermore, it requires a double statement of independence: (i) that of the candidate before the corporation, its shareholders, and senior-management members, expressed in his letter of acceptance, and (ii) that of the Board of Directors with respect to the candidate's independence.

Modification Date

16.5. Measure Implementation	YES	NO	Х	NA		
------------------------------	-----	----	---	----	--	--

YES	. Briefly In	dicate	:						
indep	pendence e	stabli		plicable leg	islation; the	erefore	, the	requirements re are no plans ablished.	
	Describe t ecommen		julations that n:	t prevent th	e adoptior	n of			

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Implementation Date	Does Not Apply
Modification Date	

**16.6.** Based on its internal regulations, the corporation considers that the Board of Directors, through its President and with the support of the Nomination and Compensation Committee, or that which fulfill its duties, is the most appropriate body to centralize and coordinate the process to appoint the Board before the General Assembly. In this way, the shareholders that wish to become Board members based on their stock participation, may learn about the Board's needs, express their aspirations, and negotiate any stock-based balances and distribution among the different types of members. Moreover, they may present their candidates and agree that the Nomination and Compensation Committee assess their fitness before the vote during the General Assembly of Shareholders.

16.6. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: For purposes Corporation established a Policy of A Directors approved by its General Sha the Corporation's web site establishes to the assistance of the President of the C assess the proposals received within the summons to the Shareholders Meeting incompatibilities and disqualifications candidates to the needs of the Boa professional and personal criteria applie NO. Explain:	ppointm areholde hat the Corpora le five ( . Such of le rd of I	hent and ers Meetin Chairmar tion and th 5) calenda assessme gal natur	Remune ng. Suc n of the he Secr ar days ents sha e and	eration of t h a policy Board of D etary of the following th all verify the the suital	the Board of published in irectors, with Board shall the respective e absence of bility of the
•					
NA. Describe the regulations that prevent the adoption of the recommendation:					
Implementation Date		nented in 2 ed by the N			commendation

**16.7.** Regulation of the Board of Directors foresees that the assessment of the candidates' suitability must take place before the General Assembly of Shareholders. Consequently, the shareholders will have, with enough anticipation, sufficient information on the proposed candidates (personal qualities, suitability, background, experience, integrity, etc.) to evaluate them well.

Modification Date

16.7. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: For purpose Corporation established a Policy of A Directors approved by its General Sh	Appointm	hent and	Remune	eration of t	he Board of

the Corporation's web site establishes that the Chairman of the Board of Directors with the assistance of the President of the Corporation and the Secretary of the board, shall assess the proposals received within the five (5) calendar days following the respective summons to the Shareholders Meeting. Such assessments shall verify the absence of incompatibilities and disqualifications of legal nature and the suitability of the candidates to the needs of the Board of Directors through the validation of the applicable professional and personal criteria. Likewise, it points out that the CVs of the candidates proposed that met the applicable election criteria shall be previously informed to the respective Meeting through the Corporation's web page, provided that the same had been received within the term established for receiving such proposals.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Implemented in 2015 adopting the recommendation
-	proposed by the New Country Code.
Modification Date	

## Measure No. 17. Structure of the Board of Directors

**17.1.** Regulation of the Board of Directors provides that the independent and proprietary members are always a majority with respect to the executive members whose number, if they are included in the Board of Directors, will be the minimum necessary to meet the information and coordination requirements that exist between the Board of Directors and the corporation's senior management.

17.1. Measure Implementation	YES	X	NO	NA	

	tion of ss the senior an the
NO. Explain:	
NA. Describe the regulations that prevent the adoption of the recommendation:	
Implementation Date Implemented in 2015 adopting the recomme	

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

**17.2.** Beyond the minimum rate of twenty-five percent (25%) of independent members set forth by the Law 964 of 2005, the corporation analyzes and adjusts upwardly their number on

a voluntary basis. Not being a fixed rule, this occurs in a way that the proportion of proprietary and independent members within the Board of Directors is comparable with the stock participation of the controlling and significant shareholders, and that of the floating capital, where the minority shareholders are.

17.2. Measure Implementation	YES		NO	x	NA
YES. Briefly Indicate:					
NO. Explain:					
As of December 31, 2018, the Bo independent lines out of 7. This s the alternate director is independ	ituation took p				
NA. Describe the regulations the recommendation:	nat prevent th	ne adopti	on of		
humber and a firm Data	N1/A				
Implementation Date	N/A				
Modification Date					

## Measure No. 18: Board of Directors Organization

Modification Date

18.1 The bylaws specify the functions of the President of the Board of Directors, and his leading responsibilities are the ones mentioned on Recommendation 18.1.

18.1. Measure Implementation	YES X NO NA				
•	ion of the Board of Directors, of mandato body includes these duties substantially, as pa bard of Directors.				
NO. Explain:					
NA. Describe the regulations that prevent the adoption of the recommendation:					
Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.				

18.2. The corporation's internal regulations foresee the possibility that the President of the Board of Directors may have a different treatment than that of the other members, both in his obligations and his remuneration, because of the scope of his specific functions and his increased time commitment.

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18.2. Measure Implementation	YES		NO	X	NA
YES. Briefly Explain:					
NO. Explain: As a policy, all mem compensated and receive equal treatm specifically assigned to the Chairman of NA. Describe the regulations that pro- the recommendation:	nent rega	arding fe ard).	es and		
Implementation Date	Does N	ot Apply			
Modification Date					

**18.3.** The bylaws specify the norms for the appointment of the Secretary of the Board of Directors, including the rules mentioned on Recommendation 18.3.

18.3. Measure Implementation:	YES		NO	X	
YES. Briefly Explain:					
<ul> <li>NO. Explain: Pursuant to the By laws of its Secretary, who can be one of the di Board of Directors of the Corporation at its position does not coincide with other it does not correspond to the president such body.</li> <li>NA. Describe the regulations that present the recommendation:</li> </ul>	irectors acts exc r execut t of the	or anothe clusively a tive positi Corporat	er perso as Secre ons with ion to p	n. The Sec etary of suc hin the corp	retary of the ch body and poration, and
Implementation Date	Does N	lot Apply			
Modification Date					

**18.4.** Regulation of the Board of Directors set forth the Secretary's functions, including the functions mentioned on Recommendation 18.4.

18.4. Measure Implementation	YES	x	NO	NA
<b>YES. Briefly Indicate:</b> The duties of the the Board of Directors, including those p		,		0
NO. Explain:				

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

18.5. The Board of Directors has created a Nomination and Compensation Committee.

18.5. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: In year 2010 the Compensation Committee of the remuneration of the President of the the latter to establish the remuneration company. Although the denomination Committee, is not identical to the one objective and faculties are consistent respect to the fact that the Company members of the Board of Directors, the NO. Explain:	e corpor- company tion of se n that the proposed t with the / should l	ation whi , as well enior exe e Compa l on Recc e purpose nave a sp	ch is in as defir cutives ny gave mmend of the pecialize	n charge of ning the pa and emplo to the Co lation 18.5, recommer	of fixing the rameters for oyees of the ompensation its essence, adation, with
NA. Describe the regulations that p the recommendation:	revent th	e adopti	on of		
	Bacom	mondation	implom	ontod prior	ta Santambar

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

**18.6.** The Board of Directors has created a Risk Committee.

18.6. Measure Implementation	YES		NO	x	NA
YES. Briefly Indicate:					
NO. Explain: The Company will cor in a future term.	sider the p	possibility	of imple	ementing th	is measure
NA. Describe the regulations that of the recommendation:	t prevent	the adop	tion		

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Implementation Date	N/A
Modification Date	

**18.7.** The Board of Directors has created a Corporate Governance Committee.

18.7. Measure Implementation	YES NO X NA
YES. Briefly Explain	
<b>NO. Explain:</b> the corporation recommendation for a subsequent	will consider the possibility of adopting this term.
NA. Describe the regulations that the recommendation:	t prevent the adoption of
Implementation Date	Does Not Apply
Modification Date	

**18.8.** If the corporation considers that it is unnecessary to create all these committees, their functions are distributed among the committees that do exist, or they are performed by the Board of Directors at large.

18.8. Measure Implementation	YES		NO	x	NA
YES. Briefly Explain: NO. Explain: the corporation will con recommendation for a subsequent te		possibilit	y of ado	pting this	
NA. Describe the regulations that the recommendation:		ne adopt	ion of		
	Deee	Not Appl	,		

Implementation Date	Does Not Apply
Modification Date	

**18.9.** Each of the committees of the Board of Directors has its internal regulation for its creation, its functions, the subjects in which the committee must work, and its operation. They pay special attention to the channels of communication between the committees and the Board of Directors; and in the case of conglomerates, to the tools for the interaction and coordination between the committees of the Board of Directors of the holding company and those of the subordinate companies, if they exist.

YES NO X NA	
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YES. Briefly Explain: NO. Explain: the corporation has a regulation for the Audit Committee and with guidelines such as the Reference Framework for Institutional Relations for the coordination of Committees of the Board of Directors of the Parent Company and those of the Subordinate companies. The Corporation will consider the possibility of establishing regulations for its other support committees for a subsequent term. NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Does Not Apply
Modification Date	

**18.10.** The committees of the Board of Directors are comprised exclusively by independent or proprietary members exclusively; they have a minimum of three (3) members, and are chaired by an independent member. In the case of the Nomination and Compensation Committee, the independent members are always a majority.

18.10. Measure Implementation	YES		NO	X	NA	
YES. Briefly Explain						
<b>NO. Explain:</b> the corporation will recommendation for a subsequent term		the	possibility	of	adopting	this
NA. Describe the regulations that pro the recommendation:	event the a	dopti	ion of			
	Does Not	Apply	,			

Implementation Date	Does Not Apply
Modification Date	

**18.11.** The committees of the Board of Directors may have the support, specific or permanent, of senior management members, with experience in the matters of the committee's competence, and/or that of external experts.

18.11. Measure Implementation	YES	X	NO		NA		
<b>YES. Briefly Indicate:</b> Pursuant to the Regulations of the Board of Directors of the Corporation, the Committees of the Board of Directors may have the support of members of the senior management and/or external advisors when deemed as convenient or necessary for performing the tasks of their competence.							
NO. Explain:							
NA. Describe the regulations that prevent the adoption of							

the recommendation:	
Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as a result of the implementation of some recommendations of the New Country Code.
Modification Date	

**18.12.** In the creation of its committees, the Board of Directors takes into account the profiles, knowledge, and professional experience of their members, with regard to the committee's subject matter.

18.12. Measure Implementation	YES	X	NO		NA	
<b>YES. Briefly Indicate:</b> Pursuant to the integration of its Committees, the Boat the profiles, knowledge and profession part of them, relating to the subject matching to the	ard of Dire	ctors wil tise of th	l conside ne memb	er, among bers desig	other fac	tors,
NO. Explain:						
NA. Describe the regulations that p the recommendation:	revent th	e adopt	ion of			
Implementation Date	30, 201 and con implem	4 date of mplement	issuance ed in yea of some	ented prior e of the E. ar 2015 as recommer	C. 028 of a result c	2014 of the

**18.13.** The committees draft minutes of their meetings and send a copy of them to all the members of the corporation's Board of Directors. If the committees have delegated functions that enable them to take decisions, the minutes will comply with the requirements of the articles 189 and 431 of the Code of Commerce.

**Modification Date** 

18.1	3. Measure	e Impl	ementation		YES		NO	X	NA	
YES	. Briefly In	dicat	9:							
	mmendatio	n for a	corporation a subsequent gulations tha	term	for all its s	uppo	rt committe		adopting	this
	recommen		•	ir þre	went the a	uopti				

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Implementation Date	Does Not Apply
Modification Date	

**18.14.** Except if the applicable legal or regulatory framework demands their creation, in the case of conglomerates, the internal regulations foresee that the Boards of Directors of the subordinate companies may decide not to create specific committees to deal with certain matters, and those matters may be assumed by the committees of the Board of Directors of the holding company. However, this will not imply a transfer of the responsibilities of the Boards of Directors of the subordinate companies to the subordinate companies to the holding company.

18.14. Measure Implementation:	YES		NO	X	NA
YES. Briefly Indicate: NO. Explain: the corporation conside the parent company, each corporation their own responsibilities through the s NA. Describe the regulations that pr the recommendation:	n should ame.	have its	own Co	•	
Implementation Date	Does N	lot Apply			
Modification Date					

**18.15.** The main duty of the Audit Committee is to assist the Board of Directors in its supervisory functions through the assessment of the accounting procedures, the interaction with the Statutory Auditor and, in general, the monitoring of the corporation's Control Architecture, including its risk management system.

18.15. Measure Implementation:	YES	X	NO		NA	
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YES. Briefly Indicate: Pursuant to the corporate By laws (Art 29), the following are
duties of the Committee are: 1. Providing support to the Board of Directors in decision
making regarding internal control and its improvement, 2. Supervising the company's
internal control structure, with the purpose of establishing whether the procedures
designed reasonably protect the assets of the corporation 3. Overseeing the
transparency in the drafting, presentation and disclosure of the financial information
prepared by the corporation, 4. Assessing the Financial Statements of the Corporation
before they are submitted to the Board of Directors and to the General Shareholders
Meeting, 5. Constantly assess the procedures established for determining the
sufficiency of internal control, 7. Reviewing and discussing the financial statements, the
quarterly reports and other financial reports prepared by the Corporation with the
managers and the Statutory Auditor of the Corporation, 8. Recommend the General
Meeting the appointment and compensation of the Statutory Auditor of the Corporation,
9. Approving the tasks performed by the Statutory Auditor in favor of the Corporation
whether or not they imply auditing labor, and 10. Discussing the risk management
policies with the Management.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

**18.16.** The members of the Audit Committee are knowledgeable in accounting, finance, and other related matters. This enables them to treat the committee's subject matters with accuracy, and with an adequate understanding of their scope and complexity.

18.16. Measure Implementatio	n: YES	X	NO		NA
YES. Briefly Indicate: The mer and financial knowledge and o provide their opinions on topics	expertise and	in gener		0	0
NO. Explain:					
NA. Describe the regulations that prevent the adoption of the recommendation:					
Implementation Date	Recom				to September

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

**18.17.** Upon request of the President of the Assembly, the President of the Audit Committee informs the General Assembly of Shareholders of concrete aspects of the committee's work, for instance, the analysis of the scope and contents of the Report of the Statutory Auditor.

18.17. Measure Implementation:	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> Pursuant to Meeting, the President of the Corpora Directors, including the chairmen of th to address the queries that the share their care or for reporting specific as the Chairman of the Meeting when de are not be able to attend, other mem committee or of the Senior Manage queries arising regarding the affairs such a way that their absences may Meeting.	ation and the Suppor holders magnetis of the eemed as abers of the ement, as under the	the remains the remains the communication the remains the case of the case the case of the	aining me ittees sh nit relatin k, when ht. In the d of Direc ise may f such m	embers of all attend to the morequested event that ctors, of th be, may nanageme	the Board of the Meetings natters under I to do so by any of them he respective address the nt bodies, in
NO. Explain:					

n	_	_	_	2	$\mathbf{c}$
Р	d	g	e	3	b

NA. Describe the regulations the recommendation:	that prevent the adoption of
Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.

Modification Date

**18.18.** The committee's internal regulation assigns the functions mentioned on Recommendation 18.18.

18.18. Measure Implementation: YES NO	
YES. Briefly Indicate	
<b>NO. Explain:</b> The By laws of the Corporation, the Regulations of the and certain other documents of corporate governance of the C several functions as those proposed by recommendation 18.18 as the Audit Committee. The Corporation shall consider the possibilit recommendation as a whole for a subsequent term.	Company establish s non-delegable of
NA. Describe the regulations that prevent the adoption of the recommendation:	

Implementation Date	Does Not Apply
Modification Date	

**18.19.** The main goal of the Nomination and Compensation Committee is to support the Board of Directors in its advising and decision-making duties relative to the appointment and compensation of Board members and senior managers. In addition, it must monitor regularly the observance of Corporate Governance norms, recommendations, and principles (in those cases when this function is not assigned explicitly to another corporate committee).

18.19. Measure Implementation	YES		NO	X	NA
YES. Briefly Indicate:					
<b>NO. Explain:</b> The Compensation Committee of the Corporation is responsible for fixing the remuneration of the President of the company, as well as for defining the parameters so the same establishes the remuneration of the senior executives and employees of the same. The Corporation shall consider the possibility of adopting this recommendation in full for a subsequent term.					

NA. Describe the regulations that prevent the adoption of	
the recommendation:	

Implementation Date	Does Not Apply
Modification Date	

**18.20.** Some members of the Nomination and Compensation Committee are knowledgeable in strategy and human resources (selection, recruitment, hiring, training, staff management), compensation policies and related matters, so that they understand their scope and complexity within the corporation.

18.20. Measure Implementation:	YES	X	NO		NA				
YES. Briefly Indicate: Members of the	•								
experience in strategy, human resou	,								
enough capacity to understand the sco	ope and	complex	ity that th	ese ma	tters repre	sent			
for the Corporation.									
In effect, the Company considers that	In effect, the Company considers that the outstanding experience of the directors that								
joined the Compensation Committee of									
in companies of considerable size ar									
economy, are enough criteria to argue				vledge i	n the area	is of			
strategy, human resources, wage polic	les and s	similar m	atters.						
NO. Explain:									
NA. Describe the regulations that provide the regulation of the second s	event th	e adopti	on of						
the recommendation:									
Implementation Date	Recom	mendatior	n impleme	nted pric	or to Septer	mber			

30,		30,	201	14 d	date	of is	ssua	ance	of th	ne E	.C.	028	3 of	201	4.	
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**18.21.** Upon request of the President of the Assembly, the President of the Nomination and Compensation Committee may inform the General Assembly of Shareholders on the concrete tasks that the committee has performed, such as monitoring the compensation policies for the Board of Directors and senior managers.

18.21. Measure Implementation:	YES	X	NO		NA
YES. Briefly Indicate: Pursuant to Meeting, the President of the Corpora Directors, including the chairmen of Meetings to address the queries that matters under their care or for reportin to do so by the Chairman of the Meeti of them are not be able to attend, or	tion and f their it the sh g specif ng deem	the rema Support nareholder ic aspects ned as ap	ining m Commit rs may of their propriat	embers of t ttees shall submit rela r work, whe e. In the ev	he Board of attend the ating to the n requested ent that any

respective committee or of the Senior Management as the case may be, may address the queries that may arise regarding the issues under the care of such management bodies, in such a way that their absences may not constitute an impediment for carrying out the Meeting.							
NO. Explain:							
NA. Describe the regulations that prevent the adoption of the recommendation:							
Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.						
Modification Date							

18.22. The internal regulation of the Nomination and Compensation Committee include the functions established on Recommendation 1.22.

18.22. Measure Implementation:	YES		NO	X	NA	
YES. Briefly Indicate						
NO. Explain: The Corporation w recommendation fully in a subsequent		er the	possibility	of	adopting	this
NA. Describe the regulations that p the recommendation:	revent the	adopti	on of			

Implementation Date	Does Not Apply
Modification Date	

18.23. The main objective of the Risk Committee is to assist the Board of Directors in its responsibility to oversee the management of risks.

18.23. N	leasure	Imple	ementation:		YES		NO	x	NA	
YES. Br										
			Corporation future term.	will	consider	the	possibili	ty of	adopting	this
NA. Des the reco		-	ulations that :	prev	vent the a	dopti	on of			

Implementation Date N/A

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Modification Date	

**18.24.** Upon request of the President of the Assembly, the President of the Risk Committee may inform the General Assembly of Shareholders on the concrete tasks that the committee has performed.

18.24. Measure Implementation:	YES		NO	x	NA		
YES. Briefly Indicate:							
NO. Explain: The Corporation will consider the possibility of adopting this recommendation in a future term							
NA. Describe the regulations that prevent the adoption of the recommendation:							
Implementation Date	N/A						

Implementation Date	N/A
Modification Date	

**18.25.** Given any necessary adjustments to distinguish between corporations of the financial sector and those of the economy's real sector, and without prejudice to the functions prescribed to this committee by the norms in force, the Risk Committee's internal regulation assign the functions mentioned on Recommendation 18.25.

18.25. Measure Implementation:	YES		NO	X	NA	
YES. Briefly Indicate:						
<b>NO. Explain:</b> The Corporation recommendation for a subsequent p		der the	possibilit	y of	adopting	this
NA. Describe the regulations that the recommendation:	prevent the	adoptic	on of			
Implementation Date	Does No	t Apply				

Implementation Date	Does Not Apply
Modification Date	

**18.26.** The main objective of the Corporate Governance Committee is to assist the Board of Directors in its functions to propose and supervise the corporation's governance measures.

18.26. Measure Implementation:	YES		NO	X	NA
YES. Briefly Indicate					
<b>NO. Explain:</b> The Corporation shall co of Corporate Governance for adopting					
NA. Describe the regulations that pr the recommendation:	event th	e adopti	on of		
Implementation Date	Does N	ot Apply			

**18.27.** The internal regulation of the Corporate Governance Committee assigns it the functions mentioned on Recommendation 18.27.

	18.27. Measure Implementation:	YES		NO	х	NA	
--	--------------------------------	-----	--	----	---	----	--

YES. Briefly Indicate:	
<b>NO. Explain:</b> The Corporation shall consider the possibility of add recommendation for a subsequent period.	opting this
NA. Describe the regulations that prevent the adoption of the recommendation:	

Implementation Date	Does Not Apply
Modification Date	

#### Measure No. 19. Board of Directors Organization

**Modification Date** 

**19.1** The President of the Board of Directors with the assistance of the Secretary and of the President of the corporation prepares a work plan for the Board, for the period under assessment. This tool helps to determine a reasonable number of ordinary meetings per year, and their estimated length

19.1. Measure Implementation:	YES	X	NO		NA
<b>YES. Briefly Indicate</b> : Pursuant to the Regulations of the Board of Directors of the Corporation part of the duties of the Chairman of the Board of Directors is coordinating and planning, with the assistance of the Secretary the operation of the Board of Directors by establishing an annual plan of meetings of the Board of Directors that shall be submitted for consideration of its members.					
NO. Explain:					
NA. Describe the regulations that pr the recommendation:	event th	e adopti	on of		
Date of Implementation	30, 201 and country the imp	4 date of mplement	issuance ed in the ion of sor	of the E. year 201	r to September C. 028 of 2014 5 as a result of nmendations of

**19.2.** The Board of Directors of the corporation holds between eight (8) and twelve (12) ordinary meetings per year; except for the entities subject to surveillance, which must hold at least one (1) meeting per month because of their regime.

Dates of Modification

19.2. Measure Implementation:	YES	X	NO		NA
YES. Briefly Indicate: The Board of every two weeks, reason for which the			•		-
NO. Explain:					
NA. Describe the regulations that prevent the adoption of the recommendation:					
Implementation Date:					to September 028 of 2014.
Modification Date:	30, 2014	+ uale OI	ISSUANCE O	i the E.C.	028 01 2014.

**19.3.** One (1) or two (2) of the Board's meetings per year make a distinctive emphasis on the definition and monitoring of the corporation's strategy.

19.3. Measure Implementation	YES	x	NO	NA

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 YES. Briefly Indicate: It is a permanent duty of the Board of Directors to carry out the follow-up of the budget execution of the Corporation and its subordinate entities and in to that extent, the strategy of the Corporation and its subordinate entities is oriented through their Boards.

 NO. Explain:

 NA. Describe the regulations that prevent the adoption of the recommendation:

 Implementation Date

Modification Date	
Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.

**19.4.** The Board of Directors approves a concrete calendar for its ordinary sessions. However, it may also meet, on an extraordinary basis, as many times as necessary.

19.4. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The meeting and it is possible to modify the date additional meetings if necessary.	0				,
NO. Explain:					
NA. Describe the regulations that the recommendation:	t prevent th	ne adopti	ion of		
Implementation Date	Recom	mendation	n implemer	nted prior	to September

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

**19.5.** At least five (5) common days before the meeting, the Board members receive, simultaneously with the meeting call, the documents or information related to each of the points on the Agenda. This ensures their active participation and their well-thought decision-making.

19.5. Measure Implementation:	YES	X	NO		NA
YES. Briefly Indicate: Pursuant to pertinent material subject matter of the members. Provided the same has deliver the material associated with the Board of Directors within five cale	ne respec been furr the respe	tive meet hished in ective me	tings sho advanc eting sa	ould be ava ce, the Sea me to the	ailable to the cretary shall
NO. Explain:					

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

**19.6.** The President of the Board of Directors, with the support of the Board's Secretary, assumes the ultimate responsibility for the timeliness and usefulness of the information delivered to the members. Consequently, in the set of documents provided (the dashboard of the Board of Directors) the quality will be most important than the quantity.

19.6. Measure Implementation	YES	X	NO		NA	
<b>YES. Briefly Indicate:</b> Pursuant to the Regulations of the Board of Directors, part of the duties of the Chairman of the Board of Directors is promoting the delivery of information to the Members of the Board of Directors through the Secretary of the Board in a timely and sufficient manner.						
NO. Explain:						
NA. Describe the regulations that prevent the adoption of the recommendation:						
Inclusion Data	Decom	mandation	implom	antad prior	to Contombor	
Implementation Date	30, 20 <sup>-</sup> and co the im	14 date of mplemente	issuance ed in the on of so	e of the E.0 year 2015	to September C. 028 of 2014 as a result of mendations of	
Modification Date						

**19.7.** The ultimate responsibility to prepare the Agenda for the meetings of the Board of Directors corresponds to the Board's President and not to the President of the corporation. The structure of the Agenda follows given parameters that ensure a logical order for the presentation of the subjects and for the debates.

19.7. Measure Implementation	YES	x	NO		NA
<b>YES. Briefly Indicate:</b> Pursuant to the duties of the Chairman of the Boa of the Corporation and the Secretar meetings overseeing the adequate pagenda.	ard of Dire	ectors is Board o	coordinati f Directors	ng wit s the a	h the President agendas of the
NO. Explain:					
NA. Describe the regulations that p the recommendation:	revent the	e adopt	ion of		

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in the year 2015 as a result of the implementation of some recommendations of the New Country Code.
Modification Date	

**19.8.** On the Annual Corporate Governance Report and on the institutional web site, the company publishes the attendance of the Board members to the meetings of the Board of Directors and to its committees.

19.8. Measure Implementation	YES NO X NA
YES. Briefly Indicate:	
<b>NO. Explain:</b> The Corporation recommendation for a subsequent p	will consider the possibility of adopting this period.
NA. Describe the regulations that the recommendation:	prevent the adoption of
Implementation Date	Does Not Apply

**19.9.** Every year, the Board of Directors assesses the effectiveness of its work as a collective body, that of its committees, and that of its members individually considered, including peer evaluation. Furthermore, it evaluates the reasonableness of its internal regulations, and the dedication and performance of its members, proposing changes in its organization and operation deemed pertinent. In the case of conglomerates, the Board of Directors of the holding company demands that the assessment process takes place also within the Boards of Directors of the subordinate companies.

**Modification Date** 

19.9. Measure Implementation	YES		NO	X	NA	
YES. Briefly Indicate						
NO. Explain: The Corporation sh	hall cons	ider the	possibility	of	adopting	this
recommendation for a subsequent pe						
NA. Describe the regulations that p the recommendation:	prevent th	e adoptio	on of			

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X

NO

NA

Implementation Date	Does Not Apply
Modification Date	

**19.10.** The Board of Directors alternates internal evaluation techniques with external evaluation performed by independent advisors.

YES

19.10. Measure Implementation

YES. Briefly Indicate:			
<b>NO. Explain:</b> The Corporation shall consider the recommendation for a subsequent period.	e possibility c	of adopting	this
NA. Describe the regulations that prevent the adopt the recommendation:	tion of		

Implementation Date	Does Not Apply
Modification Date	

# Measure No. 20. Duties and Rights applicable to the Members of the Board of Directors.

**20.1.** Regulation of the Board of Directors complements the dispositions of the company's regulatory framework regarding the duties and rights of the Board members.

20.1. Measure Implementation	YES	X	NO	NA
YES. Briefly Indicate: The Regulation complements the provisions under the duties and rights of the members of the	he regula	ating fran	nework	
NO. Explain:				
NA. Describe the regulations that p the recommendation:	revent th	e adopti	ion of	
		anta dia 0		mmandation

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

**20.2.** Regulation of the Board of Directors develops the company's understanding of the duties of the Board members established on Recommendation 20.2.

20.2. Measure Implementation	YES	X	NO	NA	ı
20.2. Measure Implementation	YES	X	NO	NA	

understanding of the Corporatio	Regulation of the Board of Directors develops the n regarding the duties of the members of the Board of nose foreseen under recommendation 20.2.					
NO. Explain:						
NA. Describe the regulations that prevent the adoption of the recommendation:						
Implementation Date	Implemented in 2015 adopting the recommendation					

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

20.3. Regulation of the Board of Directors develops the contents of the rights of the Board members mentioned on Recommendation 20.3.

20.3. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: the Regulation	of the B	oard of Di	rectors	develops t	he content of
the rights of the members of the Bo	oard of	Directors	under	the terms	foreseen in
recommendation 20.3.					

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
Modification Date	

# Measure No. 21. Conflicts of Interest

NO. Explain

21.1. In its internal regulations, the corporation has a clear and formal policy and procedure for the identification, management, and resolution of conflicts of interest, whether direct or indirect through related parties that may affect the members of the Board of Directors and other managers.

21.1. Measure Implementation	YES	X	NO		NA	
<b>YES. Briefly Indicate:</b> The Referen Corporate Governance Code of the preventing, handling and disclosing c	Company	y conterr	nplate sp			
NO. Explain:						
NA. Describe the regulations that prevent the adoption of						

the recommendation:	
Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as a result of the implementation of some recommendations of the New Country Code.
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**21.2.** The procedure for the management of conflicts of interest makes a distinction about their nature as occasional or permanent. If they are occasional, the applicable procedure indicates the rules and steps to be followed, which should be relatively easy to implement and hard to avoid for those affected. In the case of permanent conflicts of interest, the procedure stipulates that if the situation affects the corporation's overall operations, it must be regarded as a cause for the obligatory resignation of those affected, for it makes it impossible for them to hold the position.

21.2. Measure Implementation	YES	X	NO		NA	
YES. Briefly Indicate: The Corporate according to their nature, the situation interests may be have a sporadic or pe an event or potential event of conflict of operations of the Corporation, the resignation by the affected party sin performing its position. NO. Explain:	ns of co ermaner of interes same	nflict of int charact sts results shall co	nterests er. Whe permainstitute	or potenti n a situationent jointly cause for	al conflict of on originating affecting the mandatory	
NA. Describe the regulations that prevent the adoption of the recommendation:						
Implementation Date				pting the rea ntry Code.	commendation	

**21.3.** The members of the Board of Directors, legal representatives, senior managers, and other administrators of the corporation inform the Board periodically about any relationships, whether direct or indirect, that they keep between them, or with other entities or structures of the conglomerate to which the issuer belongs, or with the issuer, or with providers, or clients, or any other stakeholders, out of which given conflicts of interest might arise, or that might influence their opinion or vote, thereby building up the managers' "map of related parties."

Modification Date

21.3. Measure Implementation	YES	X	NO		NA	
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-	ne Board of Directors, Legal Representatives,					
Members of Senior Management and remaining Managers of the Corporation periodically report to the Corporation about their family links and corporate interests						
	2 1					
<b>.</b> .	olying with applicable regulations and reporting					
obligations regarding operations with as	sociated parties.					
prohibited or against the Company's et of a Conflict of Interest involving emp Directives. Consequently, if a Conflict	ble at Grupo Aval's webpage specifies that it is hic and conduct principles, hiding the existence loyees, members of the Board of Directors or of Interest occurs, involved employees shall and immediately inform this situation to the ncluded in the Code of Ethics.					
NO. Explain:						
NA. Describe the regulations that prevent the adoption of the recommendation:						
Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.					

**21.4.** Any relevant conflict-of-interest situations, understood as those that would force the affected to refrain from attending a meeting and/or voting, involving the members of the Board of Directors and remaining managers, are featured in the public information that the corporation posts every year on its web site.

**Modification Date** 

21.4. Measure Implementation	YES		NO	x	NA
YES. Briefly Indicate					
<b>NO. Explain:</b> the Corporation comp relevant information.	lies with its	obligatio	ons with I	regards to	reporting
NA. Describe the regulations that the recommendation:	prevent th	ne adopt	ion of		

Implementation Date	Does Not Apply
Modification Date	

**21.5.** For these purposes, the definition of Related Party that the corporation applies is consistent with the International Accounting Standard No. 24 (IAS 24).

21.5. Measure Implementation	YES	X	NO		NA	
YES. Briefly Indicate: For preparing	g the fina	ancial	statements	and	their disclo	sure
notes referring to operations with linke	ed parties	s, IFRS	S 24 is appli	ed pu	irsuant to w	hich

the following shall be disclosed: (a) the amount of the transactions; (b) the amount of pending balances, including commitments, their terms and conditions, guarantees, as well as the nature of the consideration fixed for its liquidation; (c) estimates for debts of doubtful collection regarding amounts included in pending balances and (d) acknowledged expenses during the period regarding uncollectable debts or those of doubtful collection, deriving related parties.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as the result of the adoption of the International Regulations on Financial Information.
Modification Date	

# Measure No. 22. Related-Party Transactions.

**22.1.** The corporation has a policy that specifies the concrete procedures for the assessment, approval, and disclosure of related-party transactions, including any pending balances, and the relationships among those transactions, except those operations with specific applicable regulations.

22.1. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: The corpora	ition has	establi	shed pro	cedures	for reporting
balances and transactions between lin of such transactions subject to the	ked ecor	nomic pa	arties to p	erform th	ne registration
occurrence in such a manner to have the effect of such operations within the	accurate	and up	dated info	rmation,	for assessing
Aval. Likewise, pursuant to the Refere	nce Fran	nework f	or Institut	ional Rel	ations and its
Code of Corporate Governance, there linked parties.	are spec	anc guia	elines reg	arding of	perations with
NO. Explain:					
NA. Describe the regulations that pr	event th	e adont	ion of		
the recommendation:	eventui	e auopi			
r	D			et e d'andre e	
Implementation Date			•	•	to September 028 of 2014.

**22.2.** The corporation's policy on related-party transactions addresses the matters mentioned on Recommendation 22.2.

22.2. Measure Implementation

**Modification Date** 

YES	

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NO

YES. Briefly Indicate							
economic parties, the Reference F Corporate Governance of the Co							
Implementation Date	Does Not Apply						
Modification Date							

**22.3**. The policy foresees that the Board of Directors does not need to authorize explicitly the related-party transactions if they are recurrent and pertain to the ordinary course of business, and performed by virtue of contracts of adhesion or master agreements, whose conditions are fully standardized, are applied massively, and carried out at market prices that have been set, on a general basis, by those who provide the given good or service, and the individual amount of which is not relevant to the corporation.

Measure Implementation	YES	x	NO		NA	
YES. Briefly Indicate: The Reference each entity of the Organization according the situations representing or that	ording to it could rep	s activiti present	ies and bu possible o	usiness conflicts	, shall identify of interests.	
Likewise, they describe some possib the need for applying the mechanis policy contains the provisions pointed	sms estab	lished for	or such p	urpose.		
NO. Explain.						
NA. Describe the regulations that prevent the adoption of the recommendation:						
	here to an	a at a d ha d				
Implementation Date			2015 adopti New Counti	0	ecommendation	

## Measure No. 23. Compensation of Members of the Board of Directors

**Modification Date** 

**23.1.** The corporation has a compensation policy for the Board of Directors approved by the General Assembly of Shareholders that is reviewed every year. It identifies all the compensation elements that may be actually met. These elements may be fixed or variable. They may include fixed honoraria for being a Board member, honoraria for attending the Board sessions and/or its committee meetings, and other allowances of any type earned throughout the appointment, for whatever cause, either in cash or in kind. They also include

any obligations assumed by the corporation in terms of pension or life-insurance payments, or other items, awarded to senior or newer members, as well as any liability-insurance coverage (Directors and Officers – D&O policies) that the company acquires for its Board members.

23.1. Measure Implementation	YES	x	NO		NA
YES. Briefly Indicate: The corport for the Board of Directors, approve all the retribution components of su	ed by the Ge	eneral S			1 2
NO. Explain					
NA. Describe the regulations tha the recommendation:	t prevent th	e adopt	ion of		
Investory and a first Data	lander	antad in (			
Implementation Date				oting the re	commendation

**23.2.** If the corporation adopts any variable compensation systems related to the company's progress in the medium and long terms, the compensation policy sets limits to the amounts that may be distributed to the Board of Directors. If the variable component is related to the corporation's profits or other management indicators by the closing of the term assessed, whatever qualifications [salvedades] made by the Statutory Auditor in his report, which could lessen the term's results, will be considered.

Modification Date

23.2. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> Without prejut that the answer "N.A," can only be proreasons it cannot adopt the recomm have a remuneration system for the B of a variable component. In this respectively, the retribution components of Considering the above, regarding affirmative or negative answer does not be a supervised of the supervised of	ovided by nendation Board of pect, pur ectors ap of such b the recc	the issue , in this of Directors suant to proved l ody to no	er in tho case the includir the poli by the ot includ	e cases w corporating the acking the acking of apport General s e variable	vere for legal ion does not nowledgment bintment and Shareholders components.
We consider that these and some of event occurred during the period possibility to reply with a "N/A" answe on the adoption of recommendations year of evaluation, no situation tool Recommendation, Issuers should no "No" option with the positive associati of a "No" response.	of evaluation of consider for a con k place f t be oblig	ation, the ering that crete per to consic ged to se	e respond it correst iod. Accu der the elect solution	onse shou sponds to a cordingly, if adoption ( ely betwee	Id allow the an evaluation in any given or not) of a en a "Yes" or
NO. Explain					
NA. Describe the regulations that p the recommendation:	revent th	ne adopti	on of		
,					I

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Implementation Date	N.A.
Modification Date	

**23.3.** The proprietary and independent members of the Board of Directors are explicitly excluded from compensation schemes that include stock options or from a variable compensation linked to absolute changes in share prices.

23.3. Measure Implementation	YES	x	NO		NA
YES. Briefly Indicate: The corporat of the Board of Directors, approved b the retribution components of such b components.	y the Gene	eral Sha	areholders	Meetir	ng identifying all
NO. Explain:					
NA. Describe the regulations that the recommendation:	prevent the	e adopt	tion of		
Implementation Date			2015 adopti New Count	•	recommendation

**23.4.** Within the compensation policy, for every term assessed, the General Assembly of Shareholders approves a maximum cost for the Board of Directors, including all the compensation elements authorized.

**Modification Date** 

23.4. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: The corporation of the Board of Directors, approved by the retribution components of such bo components. Pursuant to such police Meeting, applied to the total number Committees that each member atter Board of Directors and the sole retribution	y the Gen ody. The r cy the ar of meetin nds to, sh	eral Sha referred nount o gs of the all cons	reholders policy doe f fixed fe e Board o titute the	Meetin es not i es ap f Direct maxim	g identifying all nclude variable proved by the tors or Support um cost of the
NO. Explain:					
NA. Describe the regulations that p	revent th	e adopt	ion of		

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the recommendation:	
Implementation Date	Implemented in 2015 adopting the recommendation proposed by the New Country Code.
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**23.5.** The shareholders know the complete actual cost of the Board of Directors during the term assessed, including all the compensation elements awarded to the Board members plus any spending reimbursements. Furthermore, it is published on the corporation's web site, itemized and detailed as the Board approves.

23.5. Measure Implementation	YES	x	NO		NA
YES. Briefly Indicate: To the extent from the amount of fees paid for at aware of the fact that the total cost of	ttendance to	o the N tion of	Meetings, t the Board	he Sł of Dir	nareholders are ectors is limited
to the multiple of the fees approved were effectively attended by each D Code, the fees paid to the Board of included in the financial statements Fees."	pirector. Pur	suant t are re	to article 4 ported to	46 of the M	the Commerce leeting and are
NO. Explain					
NA. Describe the regulations that the recommendation:	prevent the	adopt	ion of		

	Recommendation implemented prior to September
Implementation Date	30, 2014 date of issuance of the E.C. 028 of 2014.
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# Measure No. 24. President and Senior Management of the Company

**24.1.** The corporation's governance model creates an effective separation between the corporation's administration or governance (represented by the Board of Directors) and the ordinary course of business (in the hands of the senior management and led by the President of the corporation).

24.1. Measure Implementation	YES	NO		NA
YES. Briefly Indicate: The Reference Corporation establishes the organizati Regarding senior management, it poin Grupo Aval and its Subordinate entities principal executives, personnel in char responsible for the ordinary course of b and carrying out the follow-up of the ob their part, regarding Boards of Directors	ional archite nts out that are integrate rge of the a pusiness and pjectives and	cture of gov the key mar ed by the Pre reas of cont in charge of strategies o	vernance an nagement p esidents of t trol, risk an conceiving f the Organ	nd control. positions of the entities, ad auditing, , executing ization. On

Organization, as well as monitoring an Management and for establishing the through their Support Committees, r policies o, overseeing compliance of	nsible for guiding the strategic policies of the d assessing the tasks performed by the Senior governance and control architecture directly or nanagement and organizational development such policies by the Senior Management and Management and the General Shareholders			
NO. Explain:				
NA. Describe the regulations that prevent the adoption of the recommendation:				
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**24.2.** In general, the policy of the Board of Directors consists of delegating the ordinary course of business to the senior management team, thereby focusing its activities on the overall strategy, supervisory, governance, and control functions.

24.2. Measure Implementation	YES	x	NO		NA	
YES. Briefly Indicate: The Regulation the highest administrative body, durin duties is responsible of orienting the str assessing the managing activities ca establishing the governance and contr risk management and organizational d the Senior Management and all the org Management and the General Shareho points out that in the events where it Board of Directors of Grupo Aval, corporations shall perform its duties requests for information promoting Corporation and those of its subordin prejudice of the autonomy of the gove Corporation and of the responsibility of managers with respect of its ordinary con	ng the de rategic po rried out rol archite evelopme ganization olders Me results a in its ca s through the bala nate entite erning boo of the me	evelopm blicy of t by the ecture a ent, ove a, acting petings pplicabl apacity gener ance b ties as dies of embers	nent of its he Corpo Senior s well as rseeing th g as liaiso when req le and de as parer al policie etween t a whole. the subo of its ser	s lega ration, Manag the m neir for n betw uired. eemed nt com s and the in . The rdinate	I and statu monitoring gement and ain policies compliance veen the Se Likewise it a necessary, npany of o I guidelines terests of above, with e entities of	tory and for for by enior also the ther ther or the nout the
NA. Describe the regulations that prevent the adoption of the recommendation:						
Implementation Date	30, 2014 and com	date of plemente of ntation of	issuance ed in year of some re	of the l 2015 a	ior to Septer E.C. 028 of 2 as a result of endations of	2014 f the

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**24.3.** As a general rule, the President of the corporation identifies, assesses, and appoints the senior management members directly, for they are his immediate staff. Otherwise, the corporation may have the Board of Directors appoint the senior management members upon the proposal of the President of the company. However, no matter who makes the final appointment, the Board's Nomination and Compensation Committee will get to know and assess the candidates to hold key executive positions within the company, and it will issue its opinion

24.3. Measure Implementation	YES		NO	X	NA
YES. Briefly Indicate					
NO. Explain: Members of the Se appointed directly by the President of the possibility of fully implementing re NA. Describe the regulations that the recommendation:	of the corp	oration. dation 24.	The Co 3 in a s	poration sh	nall consider
Implementation Date	Does N	lot Apply			
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**24.4.** The corporation has a clear policy to delegate functions approved by the Board of Directors and/or a power scheme that permits to assess the degree of empowerment of the President of the corporation, and that of the remaining members of the senior management.

24.4. Measure Implementation	YES	x	NO		NA
YES. Briefly Indicate: Pursuant to th acts as legal representative and has t its alternates in an eventual absence minimum legal salaries. Any act or ag to the Board of Directors or to the G positions of alternate legal representat Senior Management and except for Management has powers of legal repre- NO. Explain:	wo alter e of the reement eneral S tives sha these of	nates. The former in exces Sharehold all be per ficers, no	ne powe are limi s of suc ders as formed o other	rs of the F ted to 20, th amount, the case by two me member of	President and ,000 monthly corresponds may be. The embers of the
NA. Describe the regulations that pr the recommendation:	event th	ie adopti	ion of		
Implementation Date	Recom	mendatior	n implem	ented prior	to September

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**24.5.** The Board of Directors, through the Nomination and Compensation Committee, or whoever fulfills its functions, leads annually the performance assessment of the President of the corporation, and learns about the assessments of the other senior management members.

YES. Briefly Indicate: NO. Explain: The Corporation shall conside recommendation 24.5 in a subsequent period	r the poss	ibility of t	fully imple	amonting the
-	r the poss	ibility of	fully imple	omonting the
NA. Describe the regulations that prevent the recommendation:				

Implementation Date	Does Not Apply
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**24.6.** The corporation has a compensation policy for the President of the company, and for the remaining senior management members approved by the Board of Directors. It identifies all the compensation elements that may be actually met, bound to the attainment of long-term objectives and to risk levels.

24.6. Measure Implementation	YES	NO	X NA
YES. Briefly Indicate			
<b>NO. Explain:</b> The Corporation recommendation 24.6 in a subset		the possibilit	y of implementing
NA. Describe the regulations th the recommendation:	at prevent the ad	option of	

Implementation Date	Does Not Apply
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**24.7.** If the compensation of the President of the corporation includes fixed and variable components, its technical design and method of calculation impede that the variable component may exceed the maximum limit set forth by the Board of Directors.

24.7. Measure Implementation	YES	NO	x	NA
YES. Briefly Indicate				

NO. Explain: The Corporation shall consider the possibility of implementing the	the
recommendation in a subsequent period.	
NA. Describe the regulations that prevent the adoption of the recommendation:	

Implementation Date	Does Not Apply
Modification Date	

# **IV. CONTROL ARCHITECTURE**

### Measure No. 25. Environment of Control

**25.1.** The Board of Directors is ultimately responsible for the existence of a solid environment of control within the corporation, adapted to its nature, size, complexity, and risks, according to the standards mentioned on Recommendation 25.1.

25.1. Measure Implementation	YES	X	NO		NA	
YES. Briefly Indicate: Pursuant to the responsibility of the Board of Directors policies and procedures of the Corpora the follow-up through its support comm the control environment. Additionally, t system to the COSO 2013 (Integrate Organizations of the Treadway Comm with participation of its directive staff, it effectiveness of internal control, whose the Corporation. The control environme size, complexity and risks of the recommendation. NO. Explain:	s "to overs tion". As p ittees am the Corpo d Framev vission of carries ou e progress ent of the	see co part of ong ot ration <i>vork o</i> 2013) ut an a s is rep Corpo	mpliance of such response her things, has adapte f the Comm and under nnual asse ported to the particular is ac	of the onsibil to ma ed its mittee the s ssmer e Aud djuste	internal control ity it carries out atters relating to internal control of Sponsoring supervision and nt regarding the lit Committee of d to the nature,	
NA. Describe the regulations that prevent the adoption of the recommendation:						
	-					
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**25.2.** In the case of conglomerates, the Board of Directors of the holding company will foster a comprehensive and formal Control Architecture covering all the subordinate companies. It will

establish responsibilities for the related policies and guidelines throughout the conglomerate and define clear reporting lines. All this will promote an all-inclusive perspective of the conglomerate's risks as well as the adoption of pertinent control mechanisms.

25.2. Measure Implementation	YES	X	NO		NA		
<b>YES. Briefly Indicate:</b> As part of the environment control and of the objective of having a consolidated and formal control environment covering the scope of Grupo Aval and its subordinate entities, the Board of Directors of Grupo Aval Acciones y Valores S.A. has approved the <i>Framework Policy for Integral Risk Management</i> . Likewise, it has approved <i>Corporate Policies</i> applicable to the main risks having an incidence over Grupo Aval and its subordinate entities.							
NO. Explain:							
NA. Describe the regulations that prevent the adoption of the recommendation:							
	Deserve				te Oseteseken		
Implementation Date	30, 201 and cor implem	4 date of mplement	issuance ed in yea of some	e of the E.C ar 2015 as	to September C. 028 of 2014 a result of the dations of the		
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### Measure 26. Risk Management

**26.1.** The corporation's risk management objectives consider the purposes mentioned on Recommendation 26.1.

26.1. Measure Implementation	YES	X	NO		NA	
<b>YES. Briefly Indicate:</b> The Board of Directors of Grupo Aval approved a <i>Framework</i> <i>Policy for the Integral Risk Management</i> . The guidelines and principles enshrined under the referred Policy apply both to Grupo Aval as well as to each of its subordinate entities regarding their respective competences.						
As part of the specific objectives, the <i>Framework Policy</i> for the Integral Risk <i>Management</i> of establishes among other things, those referred to under recommendation 26.1.						
NO. Explain:						
NA. Describe the regulations that pre the recommendation:	event th	e adopti	ion of			
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	implementation of some recommendations of the New Country Code.
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**26.2.** The corporation has a map of risks, understood as a tool to identify and monitor the financial and non-financial risks to which it is exposed.

26.2. Measure Implementation	YES	X	NO		NA	
YES. Briefly Indicate: The Corporation the main financial and non financial rise establish applicable controls for main control, the pertinent areas draft the compliance and effectiveness are asson Management of the Corporation and reserved. NO. Explain:	sks that naging heir owr sessed a	have an the same n risk ar is part of	incidenc e. Under nd contr the tas	e over its the prin rol matriz ks of the	s activities and nciple of self- xes and their	
NA. Describe the regulations that prevent the adoption of the recommendation:						
Implementation Data	Decom	mandation	implom	antad pric	ar to Contombor	
Implementation Date	30, 20 <sup>-</sup> and co implem	14 date of mplement	issuance ed in yea of some	e of the E ar 2015 as	or to September .C. 028 of 2014 s a result of the endations of the	
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**26.3.** The Board of Directors is responsible for defining a risk management policy, and for setting maximum limits of exposure for each risk identified.

26.3. Measure Implementation	YES	X NO		NA
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YES. Briefly Indicate: Article 25, item 23 of the By laws points out as a duty of the
Board of Directors: "to oversee due compliance of the internal control policies and
procedures of the Corporation". Likewise, pursuant to its Regulations for Operation
(Art. 1), The Board of Directors of Grupo Aval, in its capacity as the highest
administrative body, during the performance of its legal and statutory functions is
responsible for orienting the strategic policy of the Corporation, monitoring and
assessing the performance of the senior management, establishing the governance
and control architecture and the main policies of risk management and of
organizational development. In addition, in the events where it results applicable and it
is deemed necessary, the Board of Directors of Grupo Aval, in its capacity as parent
company of other corporations, performs its functions through general policies,
guidelines or requests of information seeking the equilibrium between the interests of
the Corporation and those of its subordinate entities as a whole. The foregoing, without
prejudice of the autonomy of the governing bodies of the Corporation's subordinate
entities and of the responsibilities of their respective senior managements and
administrators during the ordinary course of their business.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation:			
Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as a result of the implementation of some recommendations of the New Country Code.		
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**26.4.** The Board of Directors knows about, and supervises periodically, the corporation's actual exposure to the maximum risk limits determined, and it proposes corrective and follow-up actions in case of deviations.

26.4. Measure Implementation	YES	x	NO		NA
YES. Briefly Indicate: Pursuant to what is established under the <i>Framework Policy for the Integral Risk Management,</i> the Board of Directors knows and approves policies regarding risks, ensures that the management has implemented an adequate policy for the integral management of risks and ensures the effective coordination and communication with those responsible for risk management, allowing them to take the measures they see fit, among other things. Likewise, the Audit Committee of Grupo Aval, in its capacity as support committee of the Board of Directors for the decision-making inherent to internal control and its improvement, is periodically informed about the risk situation of the Corporation, the events occurred, their level of impact and criticality, allowing them to propose corrective actions or generating process remediation or improvement instructions for the Senior Management for the cases cited. In addition, the Audit Committee may issue reports for the Board of Directors regarding matters deemed as relevant.					
the recommendation:					
Implementation Date	30, 201 and cor impleme	4 date of mplement	f issuance ed in yea of some	e of the E.C ar 2015 as	to September 2. 028 of 2014 a result of the dations of the
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**26.5.** Within the risk management policy framework, the senior management performs the processes and is responsible for managing the risks; therefore, it must identify, assess, estimate, control, monitor, and report them. In doing so, it defines methodologies and ensures that the management of risks is coherent with the risk strategies and policies set forth, and with the top limits approved.

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26.5. Measure Implementation	YES	X	NO		
<b>YES. Briefly Indicate:</b> Pursuant to <i>Management,</i> the Corporation shall strr risks, following the scheme of the consideration (i) the management per k management, and (iii) an independent reach of the areas or coworkers within t	ucture	e its duties	and re	sponsib	ilities before its
	three	lines of o	defense	, name	ely, taking into
	ousine	ess line, (ii)	a funct	ion of ir	independent risk
	eview	/. The first li	ine of d	efense i	is comprised by

(i.e. activities before the public and with direct contact with clients). This means that such areas or coworkers are responsible in first instance for identifying, assessing, managing, monitoring and reporting the risks inherent to the products, activities, processes and systems for which they are responsible. Those forming part of this first line of defense shall know their activities and processes and have sufficient resources for performing their tasks efficiently. Likewise, pursuant to the Policy, the Senior Management shall, among other responsibilities, oversee the application of the policies for each of the risks, their performance, monitoring, control, improvement plans and reports.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation:

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**26.6.** The corporation has la policy to delegate risks approved by the Board of Directors. It establishes the limits of risk that may be managed directly at each of its levels.

26.6. Measure Implementation	YES	X	NO		NA	
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YES. Briefly Indicate: Pursuant to the governance model established in the
Framework Policy for Integral Risk Management, the Board of Directors of each entity
of the Organization and/or the Senior Management (depending on the regulation in
force wherein the Grupo Aval operates) is responsible for approving the main policies
for risk management. Such policies shall establish the parameters and guidelines
applicable to all types of risks and the manner in which the exposure to the latter
should be managed. On its part, the Audit Committee of each Entity knows and
periodically supervises the effective exposure of the Entities to the maximum risk limits
defined and proposes corrective and follow-up actions in the case of deviations. The
Senior Management is the owner of the processes and responsible for risk
management, namely, identifying, assessing, measuring, controlling, monitoring and
reporting the risks, defining methodologies and ensuring that risk management is
consistent with the strategy and the policies established per type of risks. Without
prejudice to the role of Grupo Aval in its capacity as parent company, each
Subordinate Entity is directly responsible for managing its risks and those of its
affiliates and subsidiaries. Likewise, the Policy establishes that the Senior
Management of the Entities shall have a policy of delegation by hierarchical levels and

 duties in charge of the directive and managing bodies and other areas regarding risks, reason for which it establishes the risks limits that can be managed directly by each level of the Entity. The policies of the risk management system of each entity shall include criteria for delegating risks as well as the powers assigned to I delegate coworkers for managing such risks as a function of their relevance and magnitude regarding the occurrence of possible events.

 NO. Explain:

 NA. Describe the regulations that prevent the adoption of the recommendation:

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**26.7.** Within conglomerates, there must be a comprehensive management of risks, so that there is cohesion among the belonging companies and control of them.

26.7. Measure Implementation	YES	X	NO		NA	
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YES. Briefly Indicate: The objectives of the Corporation regarding risk management at consolidated level are aligned with what is set forth under the herein recommendation and form part of the work plans of the Corporation with respect to risks, oriented towards achieving that the consolidated management of the same contributes to the cohesion and control of the institutions forming part of the conglomerate. In such sense, the parent company through its Risk Management Vice Presidency issues general guidelines, among others, regarding credit risk, operational risks, money-laundering risks and financing of terrorism and carries out the follow-up to the situation of its Subordinates with respect to market risks and liquidity. The foregoing without prejudice of the duty of subordinate entities of implementing their own processes and establishing the limits and other specific conditions according to their own characteristics and government. The care and assessment of these risks are reported to the parent company, in charge of monitoring and coordinating action plans and adoption of best practices when appropriate. The responsibilities and monitoring of risk matrixes and the control and implementation of improvement plans among others, although in charge of each subordinate entity, seek their standard application throughout the organization. Nevertheless, without prejudice to the foregoing, the management of risks at consolidated level forms part of the permanent objectives and work plans of the Risk Management Vice Presidency of the Corporation with the purpose of revising, and when required, updating existing policies, as well as establishing policies for those risks for which there are no formal procedures for providing formal procedures for implementing the guidelines set forth by the parent company.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation:

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**26.8.** If the corporation has a complex and diverse structure for business and transactions, there is a risk management post (CRO Chief Risk Officer). In the case of companies integrated in control configurations and/or business groups, the incumbent has faculties over the conglomerate at large.

26.8. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: There is a Se Conglomerate level oriented towards Integral Risk Management at a consoli Additionally, the Framework Policy for	s comply dated lev	ying with vel.	the co	orporate o	bjectives for
Chief Risk Officer defines the corp management policies adopted by Grup	orate po	olicies ar	nd moni		
NO. Explain:					
NA. Describe the regulations that pr the recommendation:	event th	e adopti	on of		

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### Measure No. 27. Activities regarding Control

**27.1.** The Board of Directors is responsible for ensuring that there is an adequate internal control system, adjusted to the corporation and its complexity, and coherent with the risk management in force.

27.1. Measure Implementation	YES	X	NO		NA	
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YES. Briefly Indicate: Pursuant to the By laws of the Corporation (Art. 25, item 23), a
duty of the Board of Directors is to oversee due compliance of internal control policies
and procedures of the Corporation. Likewise, as support committee of the Board of
Directors, the Audit Committee, as part of its duties, shall provide support to the Board
of Directors in decision-making regarding internal control and its improvement,
supervising the company's internal control structure for establishing whether the
procedures designed reasonably protect the assets of the Corporation and constantly
assess the procedures established for determining the sufficiency of internal control

(Art. 28). For such purpose, the Audit Committee approves the annual activities and the work timetable proposed by the Internal Audit of the Corporation, which periodically reports to the Audit Committee about internal results and final report of the activities developed during the respective year. During the development of the above, the Framework Policy for Risk Management assigns as part of the responsibilities of the Board of Directors: knowing and approving the policies regarding risks, ensuring that the management has implemented an adequate policy for integral risk management and ensuring the coordination and effective communication with those responsible for risk management, allowing them to take the measures deemed pertinent. Likewise, it seeks the selection and implementation of control activities to mitigate the risks up to acceptable levels.

NO. Explain:

27.2 Massure Implementation

NA. Describe the regulations that prevent the adoption of the recommendation:

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**27.2**. The Board of Directors is responsible for overseeing the effectiveness and suitability of the internal control system. This could be delegated to the Audit Committee, with no lessening of the Board's supervisory responsibilities.

VEO

X NO

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27.2. Measure implementation	
YES. Briefly Indicate: Supported on th	ne same explanations of Recommendation 27.1.
NO. Explain:	
NA. Describe the regulations that pro the recommendation:	event the adoption of
Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as a result of the implementation of some recommendations of the New Country Code.
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**27.3.** The corporation applies and demands the self-control principle. It is understood as the ability of the individuals who participate in the various processes to consider control as an inherent part of their responsibilities, fields of activity, and decision-making.

27.3. Measure Implementation YES X	NO		NA
<b>YES. Briefly Indicate:</b> Self-control is one of the Framework Policy for Integral Risk Management. Or establishes that the Risks Management System of the control, understood as the capacity of individuals par considering control, fields of action and decision m responsibilities thus ensuring that controls for mitigat the Organization are exposed, are implemented development of such principle, those participating in the Senior Management) are responsible, as defir responsibilities, of identifying, assessing, measurin reporting the risks, defining methodologies and ensuring the tikewise, the Code of Ethics and Corrincludes Self-control and Self-Regulation as part of its defining that the staff of Grupo Aval shall apply Spolicies as fundamental tools for preventing, detectid different risks that the Corporation is exposed to and they are useful.	the subject of organization ticipating in aaking as ing risks t and doce the different and doce the different and doce the different and doce the different and the the scorporate Self-Control ng, monite	ect matter, attion should n different inherent p to which the umented. In processe e matrix of olling, mon ne risk mar licable to ( e principles of and Self oring and (	such policy foster self- processes, art of their e entities of During the s (including roles and itoring and agement is Grupo Aval and values -Regulation defining the
NO. Explain:			
NA. Describe the regulations that prevent the adop the recommendation:	otion of		

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as a result of the implementation of some recommendations of the New Country Code.
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# Measure No. 28. Information and Communication

28.1. Within the corporation, there is top-down and horizontal communication about the culture, philosophy, and policies concerning risk, and about the limits of exposure approved, so that the staff at large regards the risks and control activities within their functions.

28.1. Measure Implementation:	YES	X	NO		NA
YES. Briefly Indicate: Permanent and of information are some of the prin Organization. In this respect, the poli Conglomerate shall communicate the and horizontally (control environmen development of such principle, the ent the generation of effective reporting Directors and Senior Management), w so to create an effective support for the	ciples cies sta culture, nt). Pu ities for mecha <i>r</i> hich ar	applicable ate that th philosoph rsuant to ming part nisms upv e truthful,	to risl te entiti y and r the P of the ( wards (	k manager es forming isk policies Policy and Organizatio (towards th	nent of the part of the downwards during the n shall seek le Board of

NO. Explain:	
NA. Describe the regulations to the recommendation:	hat prevent the adoption of
Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as a result of the implementation of some recommendations of the New Country Code.
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**28.2.** Within the corporation, there is a bottom-up mechanism to report information (toward the Board of Directors and the senior management) reliable, clear, and complete, which provides support and permits an informed decision-making, risk management, and control.

28.2. Measure Implementatio	n YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The Corporation has an information reporting mechanism towards the Senior Management and the Audit Committee which acts as a Support Committee of the Board, overseeing compliance of internal control of the Corporation, allowing such Committee to assess, as required, giving instructions about the tasks carried out by the Corporation for risk management and control.					
NO. Explain:					
NA. Describe the regulations that prevent the adoption of the recommendation:					
		1 .1			
Implementation Date	30, 20 and co	14 date of mplement	issuance ed in yea	e of the E.C ar 2015 as a	to September . 028 of 2014 a result of the

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28.3. The corporation's mechanisms for communication and report of information:

i. Allow the senior management to engage the corporation as a whole, highlighting its responsibility in risk management and the setup of controls.

ii. Enable the corporation's personnel to understand their role in risk management and the identification of controls, as well as their individual contribution in connection with the work of others.

28.3. Measure Implementation:	YES	x	NO	NA

 YES. Briefly Indicate: The policies and procedures are disclosed from top to bottom through the General Instructions which are of mandatory compliance. Roles and responsibilities of each actor of the process are clearly defined within the policies and the same are documented and available for consultation in the Intranet, which is the tool through which training sessions and virtual assessments are carried out regarding the main risks that have an incidence over the activities developed by the Corporation.

 NO. Explain:

 NA. Describe the regulations that prevent the adoption of the recommendation:

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**28.4.** There are internal anonymous-tip systems or "whistle blowers" through which the employees may inform anonymously any illegal or unethical behaviors, or those that may contravene the corporation's risk management and control culture. The Board of Directors receives a report on these claims.

28.4. Measure Implementation:	YES	X	NO	NA	

**YES. Briefly Indicate:** The corporation has an Ethical Hotline where employees can communicate anonymously about events that they feel deserve to be reported. Likewise, an ethical hotline for vendors and third parties has been established through the web page of Grupo Aval for receiving reports or complaints by them. Such reports are analyzed and may cause investigations by the areas of internal audit on inappropriate behaviors. These matters are reported periodically and in a consolidated manner to the Corporate Affairs Committee in its capacity as support committee of the Board of Directors.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation:

	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
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# Measure 29. Supervision of Control Architecture

**29.1** The Board of Directors, through the Audit Committee, is responsible for overseeing the effectiveness of the different components of the corporation's Control Architecture.

29.1. Measure Implementation	YES X NO NA					
<b>YES. Briefly Indicate:</b> Pursuant to the By laws of the Corporation (Art. 29, items 2, 5 and 10), a duty of the Audit Committee of the Corporation is supervising the structure of internal control of the company with the purpose of establishing whether the procedures designed, reasonably protect the assets of the Corporation," "5. Constantly assess the procedures established to assess the sufficiency of internal control." and "10. Discussing the risk management policies with the Management." The Audit Committee supervises the internal control of the Corporation, specifically through the assessment of the work of the Internal Audit, analyzing and approving its annual work plan on carrying out the follow- up of its periodical reports regarding internal control. Likewise, it supervises the independence and objectivity of the Internal Auditor.						
NA. Describe the regulations that prevent the adoption of the recommendation:						
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**29.2.** The corporation's monitoring activities, aimed at confirming the effectiveness of the Control Architecture, involve, in a special way, the cooperation of the internal audit functions and of the Statutory Auditor in matters within their competence, and particularly those regarding the company's financial information.

29.2. Measure Implementation:	YES	X	NO		NA
YES. Briefly Indicate: The corporat charge of monitoring with the purpose of the Control Architecture of the (including financial reports) and com support to the Audit Committee on in verifying compliance of the policies ar up of action plans implementation statutory auditor or entities of contro Audit Committee about the status of Auditor in charge of determining the and the relevant internal control asses	e of provia Corpora pliance. ternal con originatin ol and su internal soundnes	ding assu tion, at This is th throl asse dures esta ug in the upervisior control. I as of final	Irances levels ne area essment ablished finding n. It rep n additi ncial inf	about the e of process in charge of the Corp d. It perform gs of the a ports period on, it has t ormation of	effectiveness ing, reports of providing boration and s the follow- nudit, of the ically to the he Statutory Grupo Aval
NO. Explain:					
NA. Describe the regulations that p the recommendation:	revent th	ne adopti	on of		

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**29.3.** The corporation's internal audit function has bylaws approved by the Audit Committee. They describe explicitly the scope of its duties, and should comprise the issues included in Recommendation 29.3.

29.3. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: The Int Regulation submitted to the Audit following: i. The autonomy and ind The assessment and assistance assessment and assurance that assessment of reporting mechanis key risks management by those wh	Committee of lependence if e work of the risks a ms of hey ris	contempl necessar risk mar are being sks of the	ating an y for ex nageme g correc	nong other ercising its nt process ctly assess	aspects, the functions. ii. ses. iii. The sed. iv. The
NO. Explain:					
NA. Describe the regulations that prevent the adoption of the recommendation:					
Implementation Date					to September 028 of 2014.
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**29.4.** The head director of the internal audit remains professionally independent of the senior management of the corporation or conglomerate that has hired him, by being functionally dependent from the Audit Committee exclusively.

29.4. Measure Implementation YES NO X NA
YES. Briefly Explain:
<b>NO. Explain</b> : The Internal Audit Management functionally depends on the Presidency of the Corporation and not of the Audit Committee. Without prejudice of the foregoing, it maintains a relationship of professional independence with respect to the Senior Management of the Corporation. The analysis and approval of the work plan submitted by the Internal Audit Management of the Corporation includes the follow-up on the independence of its duty. Likewise, the independence and objectivity of the Internal Audit relating to the activities developed, is assessed by the Committee with the aim of verifying the inexistence of limitations impairing its adequate performance and verifying whether the scope of the work satisfies the control needs of the Company.
NA. Describe the regulations that prevent the adoption of the recommendation:

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**29.5.** The corporation's Board of Directors is responsible for appointing and dismissing the head of the internal audit upon the proposal of the Audit Committee. The market is informed of his dismissal or resignation.

	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The Corporate the appointment, as well as the re responsibility of the Board of Director agreement with the criteria of personne shall report the appointment of the Inter news arising from such position through	moval o rs upon I selectio nal Audi	of the propos on of the itor of th	Internal al of the e Corpor	Auditor e Audit ation. T	shall be the Committee, in he Corporation
NO. Explain:					
NA. Describe the regulations that pre the recommendation:	vent the	adopti	ion of		
Implementation Date		ented in nendation	n year n of the Ne		to accept this ry Code.

**29.6.** The Statutory Auditor of the corporation or conglomerate is clearly independent of them. The respective audit report makes a statement about this capacity

**Modification Date** 

29.6. Measure Implementation YES X NO NA
<b>YES. Briefly Indicate:</b> The responsibilities of the Audit Committee include overseeing the independence of the Statutory Auditor/External Auditor. Statements of independence of the Auditor are received periodically from the Statutory Auditor and there are procedures in place both in the firm of the Statutory Auditors and the in Corporation for verifying that the professional services that such firm renders do not affect its independence as Statutory Auditor/External Auditor of the Corporation. Likewise, in the audit opinions about financial statements, the statutory auditor confirms that its examination performed pursuant to Generally Accepted Auditing Regulations in Colombia, which include the independence that should characterize the exercise of its duty.
NO. Explain:
NA. Describe the regulations that prevent the adoption of the recommendation:

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**29.7.** If the corporation is the holding company of a conglomerate, the Statutory Auditor is the same for all the companies, including those that are offshore.

29.7. Measure Implementation:	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> All subordi of Grupo Aval, are audited by the s			•	e Financia	al Statements
NO. Explain:					
NA. Describe the regulations tha the recommendation:	t prevent th	e adopti	ion of		
Implementation Date	Recom	mendatior	n implem	ented prior	to September
•					028 of 2014.
Modification Date					

**29.8.** The corporation has a policy to appoint the Statutory Auditor approved by the Board of Directors and communicated to the shareholders. It contains the matters established on Recommendation 29.8.

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29.8. Measure Implementation:	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The Corpora Directors of the Company and publish appointment of the statutory auditor, recommendation 29.8.	ned in its	web page	e, establi	ishes the c	riteria for the
NO. Explain:					
NA. Describe the regulations that p the recommendation:	orevent th	ne adopti	on of		
Implementation Date	Recom	mendatior	n implem	ented prior	to September

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as a result of the implementation of some recommendations of the New Country Code.
Modification Date	

**29.9.** The corporation sets forth a maximum contract term with the auditing firm that ranges between five (5) and ten (10) years, in order to avoid excessive proximity with such a firm and/or its teams, and to safeguard its independence. Regarding Statutory Auditor-natural person without contract with any auditing firm, the maximum contract term is 5 years.

29.9. Measure Implementation	YES	x	NO		NA
YES. Briefly Explain:					
The Statutory Auditing Profession firm that acts as Statutory Aud individuals occupying the position	itor of the	Compar	ny, include	s the	alternation of
Additionally, the statutory auditor a individually responsible, of verifyin auditor, including the evaluation of statutory auditor/external auditor.	g the indepe	ndence o	of the statu	tory at	uditor/external
NO. Explain:					
NA. Describe the regulations that the recommendation:	at prevent th	ne adopt	ion of		
	Recom	mendatio	n implement	ted price	or to September
Implementation Date					C. 028 of 2014

**29.10.** Within the maximum contract term, halfway through it, the corporation promotes the turnover of the auditing-firm associates assigned to it, and that of their work teams. At the end of such term, the turnover of the firm itself must obligatorily take place.

Modification Date

29.10. Measure Implementation	YES NO X NA
YES. Briefly Indicate:	
<b>NO. Explain:</b> No, considering that a terms of section 29.9.	rotation term has not been foreseen under the
NA. Describe the regulations that pro the recommendation:	event the adoption of
Implementation Date	Does Not Apply

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**29.11**. The corporation extends the existing prohibition to avoid contracting with the Statutory Auditor any professional services other than the financial auditing and related functions sanctioned by the current regulations, to individuals or entities related to the auditing firm. This includes companies within the group of the auditing firm, and companies of which a large number of shareholders and/or administrators coincide with those of the auditing firm.

29.11. Measure Implementation	on: YES	X	NO		NA
YES. Briefly Indicate: With the Statutory Auditor/External Audit approved by the Audit Compositional services requested the Statutory Auditor or its affilia	itor is not affe mittee for pu I by the Corpo	ected, the irposes o ration or b	Corpor f analy by its su	ation has zing any bordinate i	a procedure proposal of
NO. Explain:					
NA. Describe the regulations the recommendation:	that prevent t	he adopti	on of		
Implementation Date					to September 028 of 2014.
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**29.12.** In its public information, the corporation discloses the total amount of the contract with the Statutory Auditor, as well as the proportion that these honoraria have for the auditing firm in relation to the total income associated to the firm's financial auditing activity.

29.12. Measure Implementation	YES	X	NO		NA	
YES. Briefly Indicate: After the		the	Statutory	Auditor's	fees by	the

General Shareholders Assembly, the Company annually publishes a certification issued by the mentioned Auditor in its web page. Such certificate discloses the total amount of the Statutory Auditing Agreement as well as the proportion represented by the fees paid by the Corporation compared to the firm's income from statutory auditing activities.

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Implemented recommendation			adopt ode.	this
Modification Date					

# V. TRANSPARENCY AND FINANCIAL AND NON-FINANCIAL INFORMATION

# Measure No. 30. Information Disclosure Policy

**Modification Date** 

**30.1.** The Board of Directors has approved an information disclosure policy that features, at least, the information included in the recommendation.

30.1. Measure Implementation	YES	NO	x	NA		
YES. Briefly Indicate:						
<b>NO. Explain:</b> The Corporation has respurposes of monitoring the financia disclosed pursuant to its legal obligation Securities in Colombia and abroad. The content to be disclosed is verified by deemed pertinent (i.e. Financial, Legal	İ and nonfir ns and/or as The quality, t one or more	nancial inform a result of its ruthfulness a areas of the	mation the scapacity and sufficient sufficient termination of the sufficient	hat shall be y as Issuer of ciency of the		
The Corporation has procedures for the drafting financial and nonfinancial information and disclosing information. For purposes of implementing recommendation 30.1, the Corporation considers submitting a policy of information disclosure of for approval of the Board of Directors in the future.						
NA. Describe the regulations that prevent the adoption of the recommendation:						
Implementation Date	Does Not A	vlao				

**30.2.** In the case of conglomerates, the disclosure of information to third parties is comprehensive and transversal in regard to the group of companies, so that those external parties may have a well-grounded idea of the conglomerate's facts, organization, complexity, activity, size, and governance model.

30.2. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The Corp financial situation of Grupo Aval and nonfinancial information is performed the criteria set forth under local and in its capacity as issuer of securities the Corporation offers general access	its subordin I in an integ internation in Colomb ss to finance	nate ent gral and al regula bia and cial and	ities. Like transvers ations app abroad. 1 nonfinan	wise, th al man plicable Through cial info	ne disclosure of ner pursuant to to Grupo Aval n its web page, prmation of the
Corporation, presentations carried ou NO. Explain:	it in events		IS TO Rele	vant in	iormation.
NA. Describe the regulations that p the recommendation:	prevent the	e adopti	ion of		

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
Modification Date	

### Measure 31. Financial Statements.

**31.1.** If there are qualifications [salvedades] in the Statutory Auditor's report, these, and any possible corporate actions to solve the situation, will be explained to the shareholders gathered at the General Assembly, by the president of the Audit Committee.

31.1. Measure Implementation	YES	X	NO		NA
YES. Briefly Indicate: The Corporate the event of existing exemptions, pa significant observation or comment o financial statements of the Corporat the Corporation for solving the situa President of the Corporation or wh General Meeting. Such pronouncement approval by the Audit Committee.	ragraphs o if the Statu ion, such ation, sha om is des	of emph utory Au observa II be su signated	asis and/or ditor in its o ations and Ibject to pr I before sh	of any opinion actions onound narehol	y other type of regarding the s proposed by cement of the ders during a
NO. Explain:					

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Implemented in year 2015 to accept this recommendation of the New Country Code.
Modification Date	

**31.2.** If the Board of Directors considers that it must keep its own opinion vis-à-vis the Statutory Auditor's qualifications [salvedades] or "emphasis paragraphs", these are explained and justified appropriately to the General Assembly through a written report that specifies the contents and scope of the discrepancy.

31.2. Measure Implementation	YES	Х	NO		NA	
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**YES. Briefly Indicate:** The Corporate Governance Code of the Company states that upon any exemptions, paragraphs of emphasis and any other types of observations or significant comment by the Statutory Auditor in its opinion about the financial statements of the Corporation, the Board of Directors deems it shall maintain its criteria, its position shall be adequately explained and justified through a written report submitted to the General Shareholders Meeting, specifying the content and scope of the discrepancy.

NO. Explain:	
NA. Describe the regulations t the recommendation:	hat prevent the adoption of
Date of Implementation	Implemented in year 2015 to adopt this recommendation of the New Country Code.
Dates of Modification	

**31.3** The public financial information contains a detailed description of transactions with or between related parties. These include transactions between conglomerate companies that the corporation deems material through objective parameters such as their volume, percentage on assets, sales or other indicators. There is also a reference to any offshore transactions.

31.3. Measure Implementation	YES	x	NO		NA	
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YES. Briefly Indicate: For preparing the financial statements and their disclosure notes regarding operations with associated parties, IFRS 24 becomes applicable, pursuant to which the following should be disclosed: (a) the amount of the transactions; (b) the amount of pending balances, including commitments, their terms and conditions, guarantees, as well as the nature of the considerations fixed for its liquidation; (c) estimates of debts of doubtful collection relating to amounts included in pending balances and (d) expenses acknowledged during the period corresponding to uncollectable debts or of doubtful collection arising from related parties.				
NA. Describe the regulations tha the recommendation:	t prevent the adoption of			
Implementation DateRecommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and adjusted in 2015 as a result of the adoption of the International Regulations on Financial Information.				
Modification Date				

# Measure No. 32. Market Information

**32.1.** In the context of the information disclosure policy, the Board of Directors (or the Audit Committee), adopts the necessary measures to ensure that the financial and capital markets receive all the financial and non-financial information on the corporation required by the regulations in force, plus any other that it considers relevant for investors and clients.

32.1. Measure Implementation	YES	Х	NO		NA		
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**YES. Briefly Indicate:** The corporation has procedures to guarantee that all the financial and nonfinancial information is informed to the financial and stock markets and all information deemed relevant for investors, pursuant to the regulations in force. Likewise it also has risk identification and control matrixes for the process of generating financial and nonfinancial information. These procedures are subject to auditing by the Internal Audit of the Corporation which submits several times a year, the progress status of its audit plan. Any deviation from these procedures is reported to the Audit Committee for purposes that such body establishes the necessary corrective measures. In addition to the foregoing, for purposes of implementing recommendation 30.1, the Corporation shall consider the best way of unifying in the future its different procedures with the aim of generating a policy of information disclosure under the terms referred in the recommendation.

No. Explain:

Modification Date

NA. Describe the regulations that prevent the adoption of the recommendation:

•	Recommendation September 30, 201 E.C. 028 of 2014.		
Modification Date			

**32.2.** The corporation's web site is user-friendly. The visitor finds any Corporate Governance information easily.

32.2. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly indicate:</b> The C organized in such a manner tha with or relating to the Corporate	t allows its use	ers to acc	cess the i	nformation	associated
NO. Explain:					
NA. Describe the regulations t the recommendation:	hat prevent th	ne adopti	ion of		
Implementation Data	Deser	mondotio	, impleme	ntod bofor	o Contombor
Implementation Date					e September 28 of 2014.

**32.3.** In this vein, the corporation's web site includes, at least, the links mentioned on Recommendation 32.3.

32.3. Measure Implementation	YES	X	NO		NA	
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**YES. Briefly Indicate:** The web page of the Corporation substantially includes issues proposed by Recommendation 32.3 regarding information of the Corporation, its shareholders, relationships with investors, corporate governance and pertinent topics of sustainability.

NO. Explain:

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014 and complemented in year 2015 as a result of the implementation of some recommendations of the New Country Code.
Modification Date	

**32.4.** In general, the supporting documents through which the corporation conveys information to the markets are files easy to share, download, and print.

32.4. Measure Implementation	YES	X	NO		NA
<b>YES. Briefly Indicate:</b> The information does not have any type shared and for the cases where it is necessary supports without any printing the statement of t	of printing s applicab	or do le, the	wnloading same is	restric accon	ctions for being
NO. Explain:	9		<b>,</b>		
NA. Describe the regulations that put the recommendation:	event the	adopt	ion of		
Implementation Date	Recomm	endatio	n implemen	ted pri	or to September

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
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**32.5.** If the corporation is sizable and complex, it publishes every year on its web site, an explanatory report on the organization, methods, and procedures of its Control Architecture. It seeks to provide accurate and reliable financial and non-financial information, and to protect the company's assets as well as the safety and effectiveness of its transactions. A risk management report complements the above information.

32.5. Measure Implementation	YES	X NO	NA	
VEC Printly Indicator In its	andition on ion	uar of acquirition	registered before the	7

**YES. Briefly Indicate:** In its condition as issuer of securities registered before the Securities Exchange Commission ("SEC") of the United States, the Corporation annually submits before the SEC its annual report under the Form 20-F, which includes information regarding the organization, methods and procedures of the control

architecture of Grupo Aval. The Corporation submits quantitative and qualitative information with regards to risks. Likewise, it has an internal control model of financial report (ICOFR) based on internal control guidelines of the *Committee of Sponsoring Organizations of the Treadway Commission of 2013 (COSO)*. Under the supervision and with the participation of the directive staff of the Corporation, an annual assessment on the effectiveness of internal control is performed annually, with the participation of an external auditor, who submits an independent pronouncement on the same.

NO. Explain:

Modification Date

NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Recommendation implemented prior to September 30, 2014 date of issuance of the E.C. 028 of 2014.
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### Measure No. 33. Annual Corporate Governance Report

**33.1.** The company prepares an Annual Corporate Governance Report. The Board of Directors is responsible for its contents, after their review and a favorable concept by the Audit Committee. This report accompanies the remaining documents of the closing of the accounting period.

33.1. Measure Implementation	YES		NO	X	NA	
Г						
YES. Briefly Indicate:	YES. Briefly Indicate:					
NO. Explain: The Corporation shall consider the adoption of this recommendation in						
the future.						
NA. Describe the regulations that prevent the adoption of the recommendation:						
	1					
Implementation Date	Does Not	Apply				

**33.2.** The company's Annual Corporate Governance Report is not a mere transcription of the governance norms included in the bylaws, internal regulations, good-governance codes, or other company documents. It does not intend to describe the corporation's governance model, but rather explain how it actually works and any relevant changes during the accounting period.

33.2. Measure Implementation	YES	NO	X	NA		
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YES. Briefly Indicate:				
<b>NO. Explain:</b> The Corporation shall consider the adoption of this recommendation in the future.				
NA. Describe the regulations that prevent the adoption of the recommendation:				
Implementation Date	Does Not Apply			
Modification Date				

**33.3**. The company's Annual Corporate Governance Report describes, at the end of the accounting period, how the company enforced, throughout the year, the governance recommendations it adopted as well as the leading resulting changes. The structure of the company's Annual Corporate Governance Report coincides with the scheme included in Recommendation 33.3.

33.3. Measure Implementation:	YES	NO	X	NA
YES. Briefly Indicate:				

NO. Explain: NO. Explain: The Corporation shall consider the adoption of this recommendation in the future.
NA. Describe the regulations that prevent the adoption of the recommendation:

Implementation Date	Does Not Apply
Modification Date	